



This report was prepared by R.A. Malatest & Associates Ltd. for BC Ferries' *Customer Satisfaction Tracking Research.*

BACKGROUND AND INTRODUCTION

Since 2003, BC Ferries has been conducting Customer Satisfaction Tracking (CST) research on select routes, in accordance with the Coastal Ferry Services Contract between BC Ferries and the Province of British Columbia. Since its inception, this research has followed a consistent methodology for data collection, analysis and reporting.

In July 2017, a review of BC Ferries' CST research was conducted. As a result of this review, the British Columbia Ferries Commissioner ordered BC Ferries to undertake a number of actions with regard to the CST, including sampling from routes not currently surveyed and more timely and frequent access to results.

BC Ferries engaged a consultant in the summer of 2018 to conduct an internal review of the CST methodology, tools, and feedback mechanisms, as well as to advise on the design of a future research program. Based on the consultant's review and input, BC Ferries has committed to transitioning in phases towards a more comprehensive approach of obtaining customer input on all routes by using a mix of data collection methodologies.

To achieve this goal, BC Ferries contracted R.A. Malatest & Associates Ltd. (Malatest), an independent research firm, to assist in developing and implementing a more comprehensive CST data collection methodology.

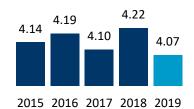
This report presents findings from November 2019, the third wave of data collection to be administered using the new methodology. Passengers who were surveyed reported an overall satisfaction score of 4.07 (out of a possible 5), and 86% of those passengers reported that they were satisfied with their overall experience.

EXECUTIVE SUMMARY

Customer Satisfaction Survey Highlights

Overall Satisfaction

The decrease in the November 2019 overall satisfaction score is likely due to recent changes to the survey instrument. In light of the survey redesign (to meet Industry Best Practices), November 2019 should act as the new baseline for Wave 3 comparisons going forward.

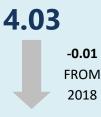




Terminal Satisfaction

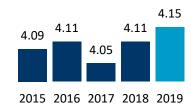
Terminal satisfaction scores have held relatively steady year-over-year since 2015. This suggests that either BC Ferries has encountered a ceiling effect, or improvements are needed to key drivers to see higher scores in the future.





Onboard Satisfaction

Onboard satisfaction scores showed an improvement this year compared to November 2018. The November 2019 score is the highest score achieved in the past 5 years.





Ferry Running On Time

The 2019 score for passenger assessments of whether the ferry was running on time improved greatly compared to last year. The November 2019 score is the highest score achieved in the past 5 years.





Value for Money of Fares

Value for Money of Fares scores continue to steadily increase year-over-year. The November 2019 score is the highest score achieved in the past 5 years.





CONTENTS

CST INTERCEPT SURVEY METHOD	2
OVERALL CUSTOMER SATISFACTION	
TERMINAL SERVICES	
ONBOARD SERVICES	
VALUE FOR MONEY OF FARES	
APPENDIX A - Average Satisfaction Ratings by Route - Wave 3 (NOVEMBER) Historical Data	
APPENDIX B - Average Satisfaction Ratings by Terminal - Wave 3 (NOVEMBER) Historical Data	18

CST Intercept Survey Method

Passengers travelling on select BC Ferries routes between November 1st and November 13th, 2019 were eligible to participate in the 2019 Wave 3 CST Survey. Passengers who agreed to participate in the survey were able to rate their satisfaction with various aspects of their sailing experience, provide feedback on their perception of BC Ferries as a company, as well as make suggestions for possible improvements.

Surveyors moved throughout the vessel and interviewed passengers in various areas of the ship (e.g. cafés/restaurants, lounge areas, outer decks, pet area, parking areas), by administering a demographic screener survey on an iPad. Passengers then had the option to complete the remainder of the survey online (via a secure email link) or on paper, which was provided along with a postage-paid return envelope.

As shown in the table below, 67% more surveys were completed this year than in November 2018.

Table 1: Survey completions overall and by route (November 2019 – Wave 3)

	November 2018	November 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	775	1,460	+ 685 (88%)
Route 1	223	438	+ 215 (96%)
Route 2	203	329	+ 126 (62%)
Route 3	198	293	+ 95 (49%)
Route 30	151	400	+ 249 (165%)
Minor Routes (4, 5/9, 19)	485	646	+ 161 (33%)
Route 4	123	177	+ 54 (44%)
Routes 5/9	254	296	+ 42 (17%)
Route 19	108	173	+ 65 (60%)
Total	1,260	2,106	+ 846 (67%)

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Sometimes, the surveying process ends up over or under-sampling certain types of passengers. To correct for any imbalances, the results in this report have been weighted according to:

- Route
- Day type (weekend vs. weekday)
- Day part (morning, afternoon and evening), and
- Passenger type (walk-on vs. vehicle).

Overall Customer Satisfaction

Customers were also asked to rate their overall satisfaction with their recent experience travelling with BC Ferries.

Table 2. Overall Customer Satisfaction

	November 2015	November 2016	November 2017	November 2018	November 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	-	-	-	-	-	-
Route 1	4.28	4.27	4.23	4.31	4.06	-0.25
Route 2	4.13	4.19	4.10	4.04	4.14	0.10 👚
Route 3	3.90	4.02	3.94	4.22	3.96	-0.26 👢
Route 30	4.10	4.13	4.02	4.32	4.10	-0.22
Minor Routes (4, 5/9, 19)	-	-	-	-	-	-
Route 4	4.24	4.35	4.21	4.24	4.03	-0.21
Routes 5/9	4.15	4.22	4.12	4.25	4.10	-0.15
Route 19	4.03	4.21	3.72	4.15	4.09	-0.06
Total	4.14	4.19	4.10	4.22	4.07	-0.15

QUESTION: How satisfied or dissatisfied were you, overall, with your recent experience travelling with BC Ferries?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Overall customer satisfaction scores have dropped when compared to last year's score (change of -0.15 points). Analysis by route shows that passengers on Route 2 are the most satisfied with their overall experience (4.14) while passengers travelling on Route 3 are the least satisfied (3.96). Route 3 also shows the most marked reduction in score (-0.26).

86% of passengers stated that they were satisfied with their overall experience.

Terminal Services Customer Satisfaction

The customer satisfaction score for overall experience at the terminal before boarding continues to show little change year-over-year (decrease of -0.01 from last year).

Table 3. Customer Satisfaction with the Overall Experience at the Terminal before Boarding

	November 2015	November 2016	November 2017	November 2018	November 2019	Change (2018-19)
BC Ferries Total	4.08	4.04	4.00	4.04	4.03	-0.01
Tsawwassen	4.24	4.04	4.08	4.29	4.06	-0.23 👢
Swartz Bay	4.14	4.06	4.04	3.95	3.99	0.04
Horseshoe Bay	3.90	3.98	3.82	3.90	4.00	0.10
Departure Bay	4.15	4.27	4.17	4.13	4.17	0.04
Langdale	3.75	3.80	3.85	3.82	3.85	0.03
Duke Point	4.10	4.01	4.03	4.23	4.10	-0.13
Fulford Harbour	4.20	3.85	3.87	3.73	4.07	0.34
Nanaimo Harbour	-	-	-	4.14	4.03	-0.11
Gabriola	-	-	-	3.44	3.82	0.38

QUESTION: How satisfied or dissatisfied were you with your overall experience at the terminal before boarding?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: Due to changes in some questions for the November 2019 CST, historical comparisons cannot be made, as denoted by the (-) symbol.

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Analysis by individual terminal shows that passengers sailing from Departure Bay (4.17) are the most satisfied with their terminal experience while those departing from Gabriola are the least satisfied (3.82). Regardless, Gabriola shows the greatest positive change compared to last year (+0.38) while Tsawwassen shows the largest decrease in average score (-0.23).

Overall, 83% of passengers stated that they were satisfied with their terminal experience.

For specific aspects of service within terminals, overall, passenger satisfaction has increased across the majority of measures. "Overall appearance inside the terminal you left from" showed the largest increase when compared to November 2018 (+0.25) while "Quality and variety of merchandise offered at the terminal" showed the biggest drop in score (-0.24) (Table 4). Satisfaction scores for each terminal are presented in Appendix B.

Table 4. Overall Satisfaction Scores for Individual Terminal Services

TERMINAL SERVICES	November 2018	November 2019	Change (2018-19)
Outside appearance of the terminal you left from	4.02	4.09	0.07
Overall appearance inside the terminal you left from	3.84	4.09	0.25 👚
Wait time at terminal	-	3.86	-
Efficiency of the check-in process	-	4.34	-
Staff customer service	4.41	4.39	-0.07
Clarity of staff directions	4.46	4.38	-0.03
Announcements when you needed to be informed	3.81	4.04	0.23
Usefulness of digital information screens	3.78	3.90	0.12
Quality and variety of merchandise offered at the terminal	3.86	3.62	-0.24 🦊
Quality and variety of food/beverages offered at the terminal	3.53	3.46	-0.07
Washrooms	-	3.95	-
Procedure for loading	4.03	4.09	0.06
Professionalism of terminal staff	4.22	4.35	0.13
Parking options at the terminal	-	3.46	-
Ease of using passenger pickup/drop-off area	3.95	3.83	-0.12
Pre-boarding passenger lounge at terminal	-	3.66	-

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: Due to changes in some questions for the November 2019 CST, historical comparisons cannot be made, as denoted by

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Onboard Services Customer Satisfaction

Passenger ratings of onboard services increased +0.04 points since last year. This year's score is the highest on record for the 2015-2019 period.

Table 5. Overall Satisfaction with Onboard Services

	November 2015	November 2016	November 2017	November 2018	November 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)	-	-	-	-	4.14	-
Route 1	4.21	4.19	4.13	4.21	4.13	-0.08 👢
Route 2	4.04	4.10	4.03	3.96	4.20	0.24 👚
Route 3	3.89	4.00	3.99	4.10	4.10	0.00
Route 30	4.07	4.05	4.00	4.20	4.15	-0.05
Minor Routes (4, 5/9, 19)	4.09	4.12	3.99	4.13	4.19	0.06
Route 4	4.09	4.19	4.02	4.03	4.22	0.19
Routes 5/9	4.17	4.07	4.04	4.11	4.20	0.09
Route 19	3.98	4.13	3.90	4.00	4.14	0.14
Total	4.09	4.11	4.05	4.11	4.15	0.04

QUESTION: How satisfied or dissatisfied were you with your overall experience onboard the ferry?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Analysis by route shows that passengers on Route 4 are the most satisfied with their onboard services experience (4.22). While the majority of routes show higher satisfaction scores this year compared to last, Route 2 passengers showed the largest improvement in scores (0.24) and tied Routes 5/9 for the second highest score overall (4.20).

Overall, 89% of passengers stated that they were satisfied with their onboard experience.

Table 6 shows that passengers are more satisfied this year compared to last for each onboard service measure. "Pet area" showed the largest increase when compared to November 2018 (+0.52). Route specific scores for each of these questions are available in Appendix A.

Table 6. Overall Satisfaction Scores for Individual Onboard Services

ONBOARD SERVICES	November 2018	November 2019	Change (2018-19)
Quality and variety of food/beverages offered	3.58	3.70	0.12
Value for money (food services)	3.05	3.13	0.08
Staff customer service	4.21	4.29	0.08
Passages Retail Store	-	4.00	-
Washrooms	-	4.00	-
Play area for children	3.29	3.54	0.25
Pet area	2.55	3.07	0.52 👚
Workstations	3.69	3.74	0.05
Outside decks	3.99	4.08	0.09
Lounge seating	-	3.99	-
The SeaWest Lounge experience	-	3.58	-
Outside appearance of vessel overall	3.98	4.12	0.14
Ease of access, overall	-	4.17	-
Ease of finding facilities/services	3.88	4.18	0.30
Announcements when you need to be informed	3.91	4.04	0.13
Atmosphere on the ferry overall	3.93	4.13	0.20
Procedures for unloading	3.97	4.09	0.12
Professionalism of onboard staff	4.25	4.36	0.11

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: Weighted averages (passenger count) reported.

Note: Due to changes in some questions (as of November 2019), historical comparisons cannot be made, as denoted by the (-) symbol.

Source: November 2019 CST Survey (R.A. Malatest & Associates)

Value for Money of Fares

Passenger ratings of "Value for Money of Fares" continue to show a steady increase in scores year-over-year since 2015 (increase of +0.10 from last year).

Table 7. Value for Money of Fares

	November 2015	November 2016	November 2017	November 2018	November 2019	Change (2018-19)
Major Routes (1, 2, 3, 30)		-	-	-	3.26	-
Route 1	2.97	3.01	3.13	3.17	3.23	0.06
Route 2	2.62	2.87	2.97	2.97	3.24	0.27 👚
Route 3	2.60	2.97	2.97	3.33	3.38	0.05
Route 30	2.76	2.83	2.84	3.13	3.15	0.02
Minor Routes (4, 5/9, 19)	2.82	3.10	2.95	3.47	3.56	0.09
Route 4	3.03	3.12	2.81	3.50	3.54	0.04
Routes 5/9	2.85	3.01	3.13	3.43	3.58	0.15
Route 19	2.61	3.18	2.80	3.39	3.50	0.11
Total	2.79	2.97	3.01	3.20	3.30	0.10

QUESTION: How satisfied or dissatisfied were you, overall, with value for money of fares?

(1 = very dissatisfied; 5 = very satisfied). Satisfied passengers are those who reported a 4 or 5 on the question.

Note: Arrows indicate the largest positive and negatives changes in satisfaction scores since 2018.

Note: 2018 Minor Routes aggregate also includes responses from routes 8, 12, 17, 18, and 23.

Note: Weighted averages (passenger count) reported.

Source: November 2019 CST Survey (R.A. Malatest & Associates).

Analysis by route shows that passengers on Routes 5/9 are the most satisfied with Value for Money of Fares (3.58) while passengers travelling on Route 30 are the least satisfied (3.15). Even though Route 30 does show the lowest value for money of fare average, it did experience a positive change since last year (+0.02). The largest positive change was experienced by Route 2 (+0.27).

APPENDIX A — AVERAGE SATISFACTION RATINGS BY ROUTE — WAVE 3 (NOVEMBER) HISTORICAL DATA

Average S	atisfaction Rating	s by Rou	te - Wav	e 3 (Nov	ember) H	listorical	Data		
						Route			
	Wave 3	Total	1	2	3	30	4	5/9	19
Overall Experience									
Trip Overall	2019	4.07	4.06	4.14	3.96	4.10	4.03	4.10	4.09
	2018	4.22	4.31	4.04	4.22	4.32	4.24	4.25	4.15
	2017	4.10	4.23	4.10	3.94	4.02	4.21	4.12	3.72
	2016	4.19	4.27	4.19	4.02	4.13	4.35	4.22	4.21
	2015	4.14	4.28	4.13	3.90	4.10	4.24	4.15	4.03
2018-19 Comparison		-0.15	-0.25	0.10	-0.26	-0.22	-0.21	-0.15	-0.06
,									
Terminal Overall	2019	4.03	3.99	4.14	3.86	4.12	4.08	4.19	3.95
	2018	4.04	4.10	4.00	3.89	4.31	3.94	4.07	3.80
	2017	4.00	4.04	3.99	3.86	4.10	4.00	4.15	3.84
	2016	4.04	4.03	4.14	3.90	4.06	4.05	4.08	4.01
	2015	4.08	4.19	4.07	3.77	4.16	4.19	4.17	3.84
2018-19 Comparison		-0.01	-0.11	0.14	-0.03	-0.19	0.14	0.12	0.15
·									
Onboard Overall	2019	4.15	4.13	4.20	4.10	4.15	4.22	4.20	4.14
	2018	4.11	4.21	3.96	4.10	4.20	4.03	4.11	4.00
	2017	4.05	4.13	4.03	3.99	4.00	4.02	4.04	3.90
	2016	4.11	4.19	4.10	4.00	4.05	4.19	4.07	4.13
	2015	4.09	4.21	4.04	3.89	4.07	4.09	4.17	3.98
2018-19 Comparison		0.04	-0.08	0.24	0.00	-0.05	0.19	0.09	0.14
Value for money of fares	2019	3.30	3.23	3.24	3.38	3.15	3.54	3.58	3.50
,	2018	3.20	3.17	2.97	3.33	3.13	3.50	3.43	3.39
	2017	3.01	3.13	2.97	2.97	2.84	2.81	3.13	2.80
	2016	2.97	3.01	2.87	2.97	2.83	3.12	3.01	3.18
	2015	2.79	2.97	2.62	2.60	2.76	3.03	2.85	2.61
(2018-19 Comparison)		0.10	0.06	0.27	0.05	0.02	0.04	0.15	0.11

Average Satisfaction	Ratings b	y Route -	· Wave 3	(Novem	ber) Hist	orical Da	nta – <i>Con</i>	it.	
						Route			
	Wave 3	Total	1	2	3	30	4	5/9	19
Before Arriving at Terminal									
Usefulness of BC Ferries Website	2019	4.14	4.12	4.16	4.14	4.26	4.13	4.15	3.88
	2018	4.16	4.20	4.08	4.12	4.26	4.22	4.08	4.20
	2017	4.14	4.17	4.08	4.16	4.23	4.17	4.21	3.82
	2016	4.13	4.13	4.13	4.12	4.20	4.19	4.07	4.04
	2015	4.14	4.21	4.25	3.97	4.21	3.93	4.10	3.91
(2018-19 Comparison)		-0.02	-0.08	0.08	0.02	0.00	-0.09	0.07	-0.32
· · · · · · · · · · · · · · · · · · ·									
Ease of using online reservations	2019	4.00	4.02	4.07	3.91	4.05	-	3.79	-
	2018	3.96	4.12	4.00	3.82	3.80	-	3.66	-
	2017	4.00	4.05	3.92	4.02	3.93	3.81	4.12	3.80
	2016	3.93	4.00	3.82	3.93	4.08	4.29	3.89	3.52
	2015	3.85	4.00	4.02	3.35	4.02	3.61	3.80	3.72
(2018-19 Comparison)		0.04	-0.10	0.07	0.09	0.25	-	0.13	-
, , , , , , , , , , , , , , , , , , , ,									
BC Ferries phone service	2019	3.52	3.51	3.33	3.43	3.62	3.33	3.88	3.50
(Previous question wording:	2018	3.35	3.47	3.16	3.08	3.33	3.90	3.36	3.74
Usefulness of BC Ferries phone	2017	3.50	3.81	3.49	3.24	2.97	3.45	3.45	3.13
service)	2016	3.52	3.90	3.21	3.39	3.49	3.78	3.70	3.15
	2015	3.57	3.72	3.34	3.08	3.84	4.06	3.93	3.24
2018-19 Comparison		0.17	0.04	0.17	0.35	0.29	-0.57	0.52	-0.24
Ease of using/understanding sailing schedules (New question for 2019)	2019	4.26	4.25	4.40	4.23	4.40	4.02	3.97	4.34
Effective communication of service updates (New question for 2019)	2019	3.87	3.81	4.04	3.80	4.07	3.67	3.72	3.76

	Ratings by Route - Wave 3 (November) Historical Data – <i>Cont.</i>									
	14/					Route				
	Wave 3	Total	1	2	3	30	4	5/9	19	
At the Terminal										
Outside appearance of the terminal	2019	4.09	4.17	4.15	3.88	4.19	3.87	4.10	3.7	
	2018	4.02	4.16	4.07	3.81	4.13	3.84	4.04	3.7	
	2017	3.98	4.04	3.95	3.74	4.14	4.07	4.11	3.8	
	2016	4.00	4.04	4.12	3.82	3.95	3.88	4.09	3.9	
	2015	4.00	4.08	4.04	3.74	4.10	4.06	4.10	3.8	
(2018-19 Comparison)		0.07	0.01	0.08	0.07	0.06	0.03	0.06	0.0	
Overall appearance inside the terminal	2019	4.09	4.14	4.14	3.86	4.17	3.97	4.10	-	
(Previous question wording:	2018	3.84	3.86	3.89	3.65	4.08	3.69	3.82		
Overall look & décor inside the	2017	3.78	3.83	3.78	3.53	3.89	3.66	3.97	-	
Terminal you left from (if applicable))	2016	3.80	3.80	3.92	3.60	3.85	3.63	3.82	-	
	2015	3.87	3.96	3.89	3.58	3.91	3.81	3.95	-	
(2018-19 Comparison)		0.25	0.28	0.25	0.21	0.09	0.28	0.28	-	
Wait time at the terminal	2019	3.86	3.90	4.03	3.61	3.93	3.63	3.82	3.7	
(New question for 2019)										
T. I. I. D. I.										
Ticket Purchase										
Efficiency of the check-in process										
,	2019	4.34	4.29	4.46	4.23	4.36	4.37	4.42	4.3	
(New question for 2019)										
(New question for 2019)	2019	4.39	4.40	4.41	4.27	4.43	4.43	4.51	4.3	
(New question for 2019)	2019 2018	4.39 4.46	4.40 4.47	4.41 4.49	4.27 4.37	4.43 4.51	4.43 4.46	4.51 4.46	4.3 4.4	
(New question for 2019)	2019 2018 2017	4.39 4.46 4.42	4.40 4.47 4.47	4.41 4.49 4.35	4.27 4.37 4.36	4.43 4.51 4.39	4.43 4.46 4.45	4.51 4.46 4.52	4.3 4.4 4.4	
(New question for 2019) Staff customer service	2019 2018 2017 2016	4.39 4.46 4.42 4.44	4.40 4.47 4.47 4.46	4.41 4.49 4.35 4.47	4.27 4.37 4.36 4.31	4.43 4.51 4.39 4.44	4.43 4.46 4.45 4.48	4.51 4.46 4.52 4.36	4.3 4.4 4.4 4.6	
(New question for 2019) Staff customer service	2019 2018 2017	4.39 4.46 4.42 4.44 4.39	4.40 4.47 4.47 4.46 4.49	4.41 4.49 4.35 4.47 4.42	4.27 4.37 4.36 4.31 4.06	4.43 4.51 4.39 4.44 4.36	4.43 4.46 4.45 4.48 4.39	4.51 4.46 4.52 4.36 4.50	4.3 4.4 4.4 4.6 4.4	
(New question for 2019) Staff customer service	2019 2018 2017 2016	4.39 4.46 4.42 4.44	4.40 4.47 4.47 4.46	4.41 4.49 4.35 4.47	4.27 4.37 4.36 4.31	4.43 4.51 4.39 4.44	4.43 4.46 4.45 4.48	4.51 4.46 4.52 4.36	4.3 4.4 4.4 4.6 4.4	
(New question for 2019) Staff customer service (2018-19 Comparison)	2019 2018 2017 2016	4.39 4.46 4.42 4.44 4.39	4.40 4.47 4.47 4.46 4.49	4.41 4.49 4.35 4.47 4.42	4.27 4.37 4.36 4.31 4.06	4.43 4.51 4.39 4.44 4.36	4.43 4.46 4.45 4.48 4.39	4.51 4.46 4.52 4.36 4.50	4.3 4.4 4.4 4.6 4.4 -0.0	
(New question for 2019) Staff customer service (2018-19 Comparison)	2019 2018 2017 2016 2015	4.39 4.46 4.42 4.44 4.39 -0.07	4.40 4.47 4.47 4.46 4.49 -0.07	4.41 4.49 4.35 4.47 4.42 -0.08	4.27 4.37 4.36 4.31 4.06 -0.10	4.43 4.51 4.39 4.44 4.36 -0.08	4.43 4.46 4.45 4.48 4.39 -0.03	4.51 4.46 4.52 4.36 4.50 0.05	4.3 4.4 4.4 4.6 4.4 -0.0	
(New question for 2019) Staff customer service (2018-19 Comparison)	2019 2018 2017 2016 2015	4.39 4.46 4.42 4.44 4.39 -0.07	4.40 4.47 4.47 4.46 4.49 -0.07	4.41 4.49 4.35 4.47 4.42 -0.08	4.27 4.37 4.36 4.31 4.06 -0.10	4.43 4.51 4.39 4.44 4.36 -0.08	4.43 4.46 4.45 4.48 4.39 -0.03	4.51 4.46 4.52 4.36 4.50 0.05	4.3 4.4 4.4 4.6 4.4 -0.0 4.3	
(New question for 2019) Staff customer service (2018-19 Comparison)	2019 2018 2017 2016 2015 2019 2018	4.39 4.46 4.42 4.44 4.39 -0.07	4.40 4.47 4.47 4.46 4.49 -0.07	4.41 4.49 4.35 4.47 4.42 -0.08	4.27 4.37 4.36 4.31 4.06 -0.10 4.25 4.37	4.43 4.51 4.39 4.44 4.36 -0.08 4.39 4.45	4.43 4.46 4.45 4.48 4.39 -0.03	4.51 4.46 4.52 4.36 4.50 0.05	4.3 4.4 4.6 4.4 -0.0 4.3 4.3	
(New question for 2019)	2019 2018 2017 2016 2015 2019 2018 2017	4.39 4.46 4.42 4.44 4.39 -0.07 4.38 4.41 4.37	4.40 4.47 4.47 4.46 4.49 -0.07 4.37 4.43 4.41	4.41 4.49 4.35 4.47 4.42 -0.08 4.44 4.46 4.32	4.27 4.37 4.36 4.31 4.06 -0.10 4.25 4.37 4.31	4.43 4.51 4.39 4.44 4.36 -0.08 4.39 4.45 4.31	4.43 4.46 4.45 4.48 4.39 -0.03 4.27 4.20 4.41	4.51 4.46 4.52 4.36 4.50 0.05 4.50 4.37 4.47	4.3 4.4 4.6 4.4 -0.0 4.3 4.3 4.4 4.5	

Average Satisfaction						Route			
	Wave 3	Total	1	2	3	30	4	5/9	19
Terminal Services									
Announcements when you need to be	2019	4.04	3.95	4.21	4.02	4.10	3.98	4.02	4.0
informed ,	2018	3.81	3.86	3.82	3.63	4.03	3.76	3.75	3.6
	2017	3.78	3.80	3.78	3.62	3.85	3.73	3.98	3.6
	2016	3.86	3.83	3.94	3.78	3.96	3.87	3.79	3.6
	2015	3.75	3.86	3.70	3.60	3.84	3.74	3.84	3.4
(2018-19 Comparison)		0.23	0.09	0.39	0.39	0.07	0.22	0.27	0.3
Usefulness of digital information	2019	3.90	3.86	4.03	3.80	3.97	3.74	3.86	-
screens	2018	3.78	3.75	3.72	3.82	3.90	3.77	-	-
(Previous question wording:	2017	3.77	3.74	3.89	3.82	3.64	3.65	-	-
Usefulness of TV info screens (if	2016	3.73	3.78	3.79	3.51	3.86	3.44	-	-
Applicable))	2015	3.69	3.83	3.71	3.44	3.66	3.53	-	-
(2018-19 Comparison)		0.12	0.11	0.31	-0.02	0.07	-0.03	-	-
Quality and variety of merchandise	2019	3.62	3.62	3.87	3.34	3.72	3.22	3.46	
offered at the terminal	2018	3.86	3.89	3.88	3.89	4.03	2.78	3.31	-
(Previous question wording:	2017	3.96	3.93	3.94	4.08	4.00	3.51	3.95	-
Variety / selection of merchandise)	2016	3.85	3.80	3.94	3.83	3.96	3.41	3.39	-
	2015	3.98	4.18	3.95	3.96	3.81	3.08	3.34	-
(2018-19 Comparison)		-0.24	-0.27	-0.01	-0.55	-0.31	0.44	0.15	-
									ı
Quality and variety of food/beverages	2019	3.46	3.53	3.57	3.23	3.59	2.91	3.25	
offered at the terminal	2018	3.53	3.62	3.44	3.27	3.91	2.93	3.30	
(Previous question wording:	2017	3.56	3.67	3.57	3.29	3.65	3.41	3.43	
Food / beverages offered)	2016	3.60	3.68	3.74	3.45	3.56	3.26	3.20	-
	2015	3.60	3.63	3.70	3.44	3.72	2.95	3.51	-
(2018-19 Comparison)		-0.07	-0.09	0.13	-0.04	-0.32	-0.02	-0.05	-
Washrooms									
(New question for 2019)	2019	3.95	3.93	3.96	3.85	4.02	4.01	4.14	3.7
	2019	4.09	4.08	4.14	3.96	4.13	3.99	4.17	4.1
Procedure for loading	2019	4.03	4.08	4.04	3.93	4.17	3.90	3.99	3.9
	2017	3.97	4.07	3.96	3.72	4.10	4.05	4.00	3.8
	2017	4.05	4.07	4.08	3.89	4.14	4.12	4.01	4.1
	2015	4.04					4.02		3.9
	2015		4.15	4.02	3.85	4.02	0.09	4.09	0.2
(2018-19 Comparison)		0.06	0.00	0.10	0.03	-0.04	0.09	0.18	0.2
Professionalism of terminal staff	2019	4.35	4.33	4.43	4.24	4.33	4.35	4.43	4.5
	2018	4.22	4.23	4.27	4.11	4.30	4.16	4.23	4.2
Toressionalism of terminal starr			4.25	4.11	4.06	4.18	4.32	4.29	4.3
Toressionalism of terminal staff	2017	4.19							
Torcasionalism of terminal stati	2017 2016	4.19 4.20				4.18	4.24	4.22	4 -
Tolessorialism of terminal stati	2017 2016 2015	4.19 4.20 4.20	4.20 4.31	4.19 4.13	4.11 4.05	4.18 4.18	4.24 4.16	4.22 4.24	4.5 4.3

						Route			
	Wave 3	Total	1	2	3	30	4	5/9	19
Terminal (Foot Passengers ONLY)									
Parking options at the terminal (New question for 2019)	2019	3.46	3.42	3.75	3.30	3.47	2.72	3.65	2.60
	2010	2.02	2 70	4.05	2.75	2.01	2 50	2.05	2.00
Ease of using passenger drop-off/pick- up area	2019 2018	3.83 3.95	3.79 4.15	4.05 3.82	3.75 3.92	3.91 4.06	3.59 3.79	3.95 4.12	2.8 9
up alea	2017	3.82	3.92	3.76	3.75	4.06	3.65	4.21	3.0
	2016	3.97	4.21	3.98	3.94	4.09	3.38	3.72	3.1
	2015	3.81	4.10	3.62	3.81	3.87	3.67	3.76	3.4
(2018-19 Comparison)	2013	-0.12	-0.36	0.23	-0.17	-0.15	-0.20	-0.17	-0.2
(2010-19 Companson)									
Pre-boarding passenger lounge at terminal	2019	3.66	3.54	3.95	3.52	3.72	3.71	3.76	3.2
(New question for 2019)									
Onboard Experience									
Food Services									
Quality and variety of food/beverages	2019	3.70	3.74	3.68	3.72	3.75	-	3.44	-
offered	2018	3.58	3.59	3.50	3.59	3.90	-	3.25	-
(Previous question wording:	2017	3.58	3.66	3.56	3.48	3.47	-	3.59	-
ood / beverages offered)	2016	3.65	3.70	3.68	3.57	3.66	-	3.45	-
	2015	3.63	3.70	3.63	3.49	3.78	-	3.29	-
(2018-19 Comparison)		0.12	0.15	0.18	0.13	-0.15	-	0.19	-
Value for money	2019	3.13	3.15	3.13	3.13	3.02	3.14	3.15	-
value for money	2018	3.05	3.13	2.88	3.03	3.22	2.32	3.05	_
	2017	3.16	3.32	2.98	3.00	2.96	2.63	3.43	-
	2016	3.10	3.16	3.18	3.05	2.96	2.66	2.88	-
	2015	3.14	3.32	3.01	2.90	3.13	2.72	3.22	-
(2018-19 Comparison)		0.08	0.02	0.25	0.10	-0.20	0.82	0.10	-
Staff customer service	2019	4.29	4.28	4.28	4.31	4.29	-	4.32	-
	2018	4.21	4.20	4.22	4.17	4.34	-	4.10	-
	2017	4.16	4.17	4.11	4.11	4.17	-	4.35	-
	2016	4.19	4.20	4.24	4.19	4.10	-	4.15	-
	2015	4.15	4.21	4.12	4.00	4.17	-	4.22	-
(2018-19 Comparison)		0.08	0.08	0.06	0.14	-0.05	-	0.22	-
Onboard Facilities/Services									
Passages Retail Store	2010	4.00	2.07	4 07	2.07	4 43		2.76	
(New question for 2019)	2019	4.00	3.97	4.07	3.97	4.13	-	3.76	-
Washrooms									
(New question for 2019)	2019	4.00	3.98	3.98	3.96	4.05	4.12	4.16	3.6

Average Satisfaction	on Katings	by Route	- Wave 3	(Novem	ber) Histo	Drical Dat Route	a – Cont	. <u> </u>	
	Wave					Route			
	3	Total	1	2	3	30	4	5/9	19
Onboard Facilities/Services – Cont.									
Play area for children	2019	3.54	3.66	3.55	3.50	3.47	-	3.27	-
	2018	3.29	3.57	2.54	3.24	3.61	-	3.60	-
	2017	3.65	3.73	3.83	3.55	3.30	-	3.15	-
	2016	3.25	3.24	3.40	2.99	3.33	-	3.08	-
	2015	3.46	3.78	3.19	3.37	3.02	-	3.76	-
(2018-19 Comparison)		0.25	0.09	1.01	0.26	-0.14	-	-0.33	-
	2010								
Pet area	2019	3.07	3.05	3.24	3.08	3.01	-	2.82	-
	2018	2.55	2.41	2.46	2.48	2.00	-	3.54	-
	2017	2.39	3.09	2.27	1.00	1.00	-	3.60	-
	2016	2.57	3.13	1.96	3.25	1.66	-	1.00	-
	2015	1.90	1.91	1.32	2.56	4.00	-	1.00	-
(2018-19 Comparison)		0.52	0.64	0.78	0.60	1.01	-	-0.72	-
	2019	3.74	3.65	3.76	3.73	3.80	I	4.06	_
Workstations	2019	3.69	3.80	3.40	3.66	3.89	-	3.76	-
	2017	3.62	3.67	3.16	3.78	3.73	_	3.90	_
	2017	3.65	3.66	3.67	3.61	3.73	-	3.46	-
	2015	3.64	3.87	3.45	3.49	3.46	-	3.78	<u> </u>
	2013	0.05	-0.15	0.36	0.07	-0.09	_	0.30	
(2018-19 Comparison)		0.03	-0.13	0.50	0.07	-0.09		0.50	
Outside decks	2019	4.08	4.13	4.04	3.98	4.14	3.96	4.12	3.8
Outside decks	2018	3.99	4.10	3.84	4.03	4.07	3.84	4.04	3.7
	2017	3.93	4.00	3.84	3.82	3.93	3.86	4.03	3.9
	2016	3.97	4.11	3.88	3.94	4.00	3.88	3.96	3.8
	2015	3.93	4.06	4.07	3.69	3.64	4.00	3.92	3.7
(2018-19 Comparison)		0.09	0.03	0.20	-0.05	0.07	0.12	0.08	0.1
(2010-19 Companson)									
Lounge Seating	2019	3.99	3.95	3.96	4.09	4.07	_	3.99	
(New question for 2019)	2019	3.99	3.93	3.90	4.05	4.07		3.33	
SeaWest Lounge									
(New question for 2019)	2019	3.58	3.68	3.49	-	3.09	-	-	-
	8040	4 - 5	4		4			4	
Outside appearance of the vessel	2019	4.12	4.23	4.04	4.01	4.10	4.10	4.20	3.8
overall	2018	3.98	4.10	3.85	3.86	4.06	3.93	4.12	3.9
	2017	3.93	4.05	3.82	3.78	3.92	3.85	4.13	3.8
	2016	3.94	4.04	3.92	3.88	3.91	3.93	3.84	3.9
	2015	3.92	4.07	3.92	3.75	3.84	3.92	3.81	3.8
(2018-19 Comparison)		0.14	0.13	0.19	0.15	0.04	0.17	0.08	-0.0

Average Satisfaction		,		,		Route	00//		
	Wave 3	Tatal		2	2			F/0	10
0	3	Total	1	2	3	30	4	5/9	19
Onboard Facilities/Services – Cont.	2019	3.92	4.18	3.73	3.86	4.18	4.55	3.30	4.0
Ease of access, overall (for people	2019 [†]								3.9
with accessibility requirements)		4.17	4.26	4.15	4.10	4.18	4.13	4.00	
for all passengers	2018	3.67	3.86	3.58	3.75	3.73	3.50	3.63	2.9
Previous question wording:	2017	3.40	3.64	3.47	3.28	3.88	3.47	3.60	2.1
Ease of access, overall, for people	2016	3.61	3.74	3.52	3.61	3.81	3.52	3.26	3.4
with disabilities)	2015	3.64	3.80	3.77	3.27	3.95	3.62	3.66	3.
(2018-19 Comparison)		0.25	0.32	0.15	0.11	0.45	1.05	-0.33	1.0
Tana of finding facilities / comisses	2019	4.18	4.16	4.23	4.18	4.17	4.16	4.13	4.0
Ease of finding facilities / services	2018	3.88	3.85	3.85	3.92	3.99	3.72	4.01	3.8
	2017	3.86	3.86	3.84	3.81	3.96	3.84	4.08	3.6
	2017	3.91	3.88	3.96	3.89	4.01	3.81	3.82	3.8
	2015	3.92	3.97	3.99	3.79	3.94	3.79	3.98	3.
	2013	0.30	0.31		0.26	0.18	0.44	0.12	0.2
(2018-19 Comparison)		0.30	0.31	0.38	0.20	0.10	0.44	0.12	0.2
Announcements when you need to be	2019	4.04	4.00	4.13	4.05	4.15	4.02	3.96	3.9
nformed ,	2018	3.91	3.96	3.87	3.83	4.02	3.75	3.94	3.
	2017	3.88	3.84	3.93	3.83	4.04	3.73	4.05	3.
	2016	3.94	3.97	4.02	3.87	3.99	3.71	3.91	3.
	2015	3.86	3.94	3.87	3.79	3.87	3.70	3.95	3.
(2018-19 Comparison)		0.13	0.04	0.26	0.22	0.13	0.27	0.02	0.:
, , ,									
Atmosphere on the ferry overall	2019	4.13	4.12	4.16	4.10	4.19	4.17	4.16	3.9
Previous question wording:	2018	3.93	3.97	3.89	3.90	4.06	3.81	3.91	3.
Atmosphere / environment)	2017	3.88	3.88	3.84	3.80	4.01	3.69	4.13	3.
	2016	3.94	3.97	3.96	3.83	4.03	3.77	3.97	3.9
	2015	3.95	4.06	3.93	3.78	3.97	3.83	4.02	3.
(2018-19 Comparison)		0.20	0.15	0.27	0.20	0.13	0.36	0.25	0.
,									
Procedures for unloading	2019	4.09	4.10	4.08	4.04	4.12	4.06	4.15	4.:
	2018	3.97	4.04	3.90	3.87	4.06	3.93	3.97	3.9
	2017	3.90	3.96	3.86	3.72	3.94	4.03	4.04	3.
	2016	3.99	4.07	3.98	3.82	4.06	4.03	4.04	3.9
	2015	3.96	4.09	3.96	3.70	4.01	3.91	3.99	3.
(2018-19 Comparison)		0.12	0.06	0.18	0.17	0.06	0.13	0.18	0.
Professionalism of onboard staff	2019	4.36	4.38	4.40	4.32	4.32	4.35	4.36	4.3
	2018	4.25	4.29	4.25	4.17	4.26	4.13	4.26	4.
	2017	4.20	4.22	4.15	4.11	4.19	4.20	4.35	4.
	2016	4.23	4.26	4.24	4.13	4.18	4.25	4.22	4.3
	2015	4.19	4.30	4.13	3.98	4.14	4.26	4.19	4.3
(2018-19 Comparison)		0.11	0.09	0.15	0.15	0.06	0.22	0.10	0.0

Average Satisfaction	Ratings b	y Route -	Wave 3	(Novemb	oer) Hist	orical Da	ta – <i>Con</i>	t.	
	Wave					Route			
	3	Total	1	2	3	30	4	5/9	19
Experience with the sailing schedule									
Earliest ferry early enough	2019	3.87	3.83	3.94	3.86	4.00	3.98	3.78	3.93
	2018	4.00	3.91	4.05	4.11	4.12	4.04	3.86	3.87
	2017	3.90	3.89	3.97	3.93	3.94	3.92	3.77	3.62
	2016	3.92	3.95	4.06	3.83	4.00	3.92	3.67	3.63
	2015	3.96	3.94	4.06	3.95	4.09	4.00	3.90	3.58
(2018-19 Comparison)		-0.13	-0.08	-0.11	-0.25	-0.12	-0.06	-0.08	0.06
Latest formulate enguals	2019	3.67	3.64	3.85	3.64	3.84	3.53	3.38	3.7
Latest ferry late enough	2018	3.64	3.71	3.48	3.69	3.90	3.14	3.57	3.71
	2017	3.49	3.65	3.46	3.08	3.80	3.09	3.46	3.71
	2016	3.27	3.36	3.56	2.64	3.33	3.36	3.22	3.63
	2015	3.40	3.70	3.28	2.76	3.60	3.05	3.60	3.72
(2242.42.2	2013	0.03	-0.07	0.37	-0.05	-0.06	0.39	-0.19	0.04
(2018-19 Comparison)		0.05	0.07	0.57	0.05	0.00	0.55	0.13	0.0
Ferry sailing frequent enough	2019	3.18	3.35	3.27	2.64	3.41	3.46	2.93	3.3
rerry saming frequent enough	2018	3.03	3.21	2.98	2.47	3.47	3.36	2.95	3.06
	2017	3.21	3.40	3.39	2.43	3.54	3.38	2.89	3.2
	2016	3.27	3.37	3.53	2.65	3.44	3.66	2.78	3.47
	2015	3.40	3.66	3.43	2.96	3.54	3.51	3.04	3.20
(2018-19 Comparison)		0.15	0.14	0.29	0.17	-0.06	0.10	-0.02	0.31
(2016-19 Companson)									
Ability to get onto desired sailing	2019	4.04	4.08	4.13	3.82	4.10	4.01	4.13	3.87
, 3	2018	3.52	3.56	3.60	3.18	3.81	3.59	3.69	3.23
	2017	3.68	3.81	3.74	3.15	3.88	3.67	3.96	3.30
	2016	3.75	3.86	3.84	3.39	3.83	3.91	3.83	3.52
	2015	3.85	4.06	3.81	3.42	3.95	4.01	3.99	3.55
(2018-19 Comparison)		0.52	0.52	0.53	0.64	0.29	0.42	0.44	0.64
<u> </u>									
Ability to connect with other sailings	2019	3.33	3.52	3.16	3.16	4.02	3.02	3.38	2.9
(based on those connecting)	2018	3.29	2.59	2.95	3.65	4.67	3.06	3.55	2.39
	2017	3.26	4.00	2.88	3.03	3.06	3.28	3.16	3.00
	2016	3.10	4.00	2.59	2.98	3.50	3.41	3.64	2.60
	2015	3.15	4.35	3.31	2.29	4.68	3.91	3.97	2.66
(2018-19 Comparison)		0.04	0.93	0.21	-0.49	-0.65	-0.04	-0.17	0.58
		I	ı	I		ı			
Ferry running on time	2019	4.11	4.18	4.26	3.91	4.28	3.78	3.82	3.98
(Previous question wording:	2018	3.95	4.25	3.73	3.67	4.12	4.08	3.74	3.77
Ferry departing on time)	2017	3.69	4.04	3.65	3.13	3.72	4.13	3.73	2.66
	2016	3.86	4.08	3.85	3.20	4.17	4.11	3.94	3.90
	2015	3.86	4.10	3.83	3.09	4.03	4.12	3.96	3.94
(2018-19 Comparison)		0.16	-0.07	0.53	0.24	0.16	-0.30	0.08	0.21

Average Satisfaction	Ratings b	y Route -	Wave 3	(Novemb	er) Hist	orical Da	ta – <i>Con</i>	t.			
			Route								
	Wave 3	Total	1	2	3	30	4	5/9	19		
Safety											
Safety of ferry operations	2019	4.35	4.34	4.38	4.31	4.37	4.37	4.36	4.27		
, , ,	2018	4.27	4.36	4.24	4.16	4.26	4.18	4.28	4.27		
	2017	4.21	4.24	4.21	4.09	4.21	4.24	4.30	4.19		
	2016	4.22	4.24	4.23	4.10	4.29	4.26	4.19	4.29		
	2015	4.18	4.30	4.10	4.00	4.22	4.19	4.19	4.14		
(2018-19 Comparison)		0.08	-0.02	0.14	0.15	0.11	0.19	0.08	0.00		

APPENDIX B - AVERAGE SATISFACTION RATINGS BY TERMINAL - WAVE 3 (NOVEMBER) HISTORICAL DATA

			action Rating				rminals				
	Wave 3	Total	Tsawwassen	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriol
Overall Experience	,	1		1				,		_	
Trip Overall	2019	4.07	4.09	4.05	4.08	4.10	3.97	4.12	4.21	4.17	3.98
	2018	4.22	4.34	4.28	4.10	4.05	4.30	4.32	4.12	-	-
	2017	4.10	4.22	4.19	4.03	4.09	3.95	3.93	4.16	-	-
	2016	4.19	4.30	4.21	4.09	4.23	4.03	4.10	4.22	-	-
	2015	4.14	4.24	4.26	3.98	4.12	4.07	4.17	4.20	-	-
Change (2018-19 Comparison)		-0.15	-0.25	-0.23	-0.02	0.05	-0.33	-0.20	0.09	-	-
Terminal Overall	2019	4.03	4.06	3.99	4.00	4.17	3.85	4.10	4.07	4.03	3.82
Terriinar Overaii	2018	4.04	4.29	3.95	3.90	4.13	3.82	4.23	3.73	-	_
	2017	4.00	4.08	4.04	3.82	4.17	3.85	4.03	3.87	-	_
	2016	4.04	4.04	4.06	3.98	4.27	3.80	4.01	3.85		
	2015	4.08	4.24	4.14	3.90	4.15	3.75	4.10	4.20	-	-
Change (2018-19 Comparison)		-0.01	-0.23	0.04	0.10	0.04	0.03	-0.13	0.34	-	-
Change (2010-13 Companson)											
Value for money of fares	2019	3.30	3.27	3.24	3.29	3.22	3.44	3.25	3.70	3.44	3.59
	2018	3.20	3.21	3.20	3.29	2.93	3.38	3.00	3.36	-	-
	2017	3.01	3.06	3.15	2.88	3.04	3.07	2.64	2.51	-	-
	2016	2.97	3.02	2.96	2.87	2.98	2.91	2.89	2.95	-	-
	2015	2.79	2.97	2.91	2.65	2.53	2.64	2.73	3.20	-	-
Change (2018-19 Comparison)		0.10	0.06	0.04	0.00	0.29	0.06	0.25	0.34	-	-
At the Terminal											
Outside appearance of the	2019	4.09	4.20	4.10	4.05	4.18	3.76	4.13	3.84	3.84	3.65
terminal	2018	4.02	4.22	4.06	3.90	4.17	3.72	4.07	3.70	-	-
	2017	3.98	4.03	4.09	3.75	4.15	3.72	4.14	3.97	-	-
	2016	4.00	4.08	4.00	3.98	4.24	3.64	3.84	3.63	-	-
	2015	4.00	4.16	3.99	3.90	4.15	3.59	4.03	4.04	-	-
Change (2018-19 Comparison)		0.07	-0.02	0.04	0.15	0.01	0.04	0.06	0.14	-	-
0 - 1 - 1 - 1 - 1 - 1	2019	4.09	4.20	4.08	4.06	4.20	3.68	4.08	3.89	_	_
Overall appearance inside the	2018	3.84	3.94	3.80	3.79	4.01	3.44	4.13	3.60	_	_
terminal (Previous question	2017	3.78	3.88	3.79	3.52	4.03	3.49	3.77	3.77	_	_
wording: Overall look & décor	2016	3.80	3.79	3.84	3.70	4.08	3.42	3.80	3.43	_	_
inside the terminal you left	2015	3.87	3.92	3.98	3.75	3.96	3.43	3.86	3.81	_	_
from (if applicable))	2013	0.25	0.26	0.28	0.27	0.19	0.24	-0.05	0.29	-	_
Change (2018-19 Comparison)		0.23	0.20	0.20	0.27	0.19	0.27	0.05	0.29		
Wait time at the terminal (New question for 2019)	2019	3.86	3.92	3.85	3.74	4.12	3.71	3.97	3.61	3.80	3.64

						Te	rminals				
	Wave 3	Total	Tsawwassen	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriola
At the Terminal											
Ticket Purchase											
Efficiency of the check in process (New question for 2019)	2019	4.34	4.29	4.34	4.36	4.45	4.21	4.35	4.44	4.42	4.30
	2019	4.39	4.43	4.39	4.37	4.42	4.18	4.42	4.56	4.36	4.39
Staff customer service	2019	4.46	4.43	4.45	4.38	4.59	4.40	4.49	4.40	-	4.33
	2018	4.42	4.41	4.50	4.26	4.53	4.33	4.45	4.27	-	_
	2016	4.44	4.50	4.42	4.39	4.50	4.28	4.42	4.43	-	-
	2015	4.39	4.43	4.49	4.29	4.45	3.95	4.44	4.32	-	-
Change (2018-19 Comparison)		-0.07	-0.08	-0.06	-0.01	-0.17	-0.22	-0.07	0.16	-	-
	2019	4.38	4.38	4.38	4.35	4.46	4.23	4.37	4.44	4.32	4.42
Clarity of staff directions						4.46		_		4.32	4.42
	2018	4.41	4.50	4.33	4.31		4.36	4.46	4.16	-	-
	2017	4.37	4.36	4.42	4.21	4.48	4.35	4.38	4.31	-	-
	2016	4.39	4.46	4.39	4.33	4.46	4.20	4.36	4.44	-	-
	2015	4.36	4.43	4.44	4.31	4.30	4.05	4.40	4.22	-	-
Change (2018-19 Comparison)		-0.03	-0.12	0.05	0.04	-0.08	-0.13	-0.09	0.28	-	-
Terminal Services											
•	2019	4.04	4.05	3.89	4.11	4.24	4.01	4.08	4.08	4.12	3.86
	2019 2018	3.81	3.98	3.73	3.78	3.81	3.55	4.08 4.07	3.73	4.12	3.86
Announcements when you											
Announcements when you	2018	3.81	3.98	3.73	3.78	3.81	3.55	4.07	3.73	-	-
Announcements when you	2018 2017	3.81 3.78	3.98 3.87	3.73 3.76	3.78 3.57	3.81 3.95	3.55 3.67	4.07 3.81	3.73 3.62	-	-
Announcements when you need to be informed	2018 2017 2016	3.81 3.78 3.86	3.98 3.87 3.87	3.73 3.76 3.83	3.78 3.57 3.80	3.81 3.95 4.01	3.55 3.67 3.80	4.07 3.81 4.06	3.73 3.62 3.66		-
Announcements when you	2018 2017 2016	3.81 3.78 3.86 3.75	3.98 3.87 3.87 3.80	3.73 3.76 3.83 3.88	3.78 3.57 3.80 3.65	3.81 3.95 4.01 3.71	3.55 3.67 3.80 3.59	4.07 3.81 4.06 3.89	3.73 3.62 3.66 3.93	- - -	
Announcements when you need to be informed Change (2018-19 Comparison)	2018 2017 2016	3.81 3.78 3.86 3.75	3.98 3.87 3.87 3.80	3.73 3.76 3.83 3.88	3.78 3.57 3.80 3.65	3.81 3.95 4.01 3.71	3.55 3.67 3.80 3.59	4.07 3.81 4.06 3.89	3.73 3.62 3.66 3.93	- - -	
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital	2018 2017 2016 2015	3.81 3.78 3.86 3.75 0.23	3.98 3.87 3.87 3.80 0.07	3.73 3.76 3.83 3.88 0.16	3.78 3.57 3.80 3.65 0.33	3.81 3.95 4.01 3.71 0.43	3.55 3.67 3.80 3.59 0.46	4.07 3.81 4.06 3.89 0.01	3.73 3.62 3.66 3.93 0.35	- - - -	- - -
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens	2018 2017 2016 2015 2019	3.81 3.78 3.86 3.75 0.23	3.98 3.87 3.87 3.80 0.07	3.73 3.76 3.83 3.88 0.16	3.78 3.57 3.80 3.65 0.33	3.81 3.95 4.01 3.71 0.43	3.55 3.67 3.80 3.59 0.46	4.07 3.81 4.06 3.89 0.01	3.73 3.62 3.66 3.93 0.35	- - - -	- - - -
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording:	2018 2017 2016 2015 2019 2018	3.81 3.78 3.86 3.75 0.23 3.90 3.78	3.98 3.87 3.87 3.80 0.07 3.89 3.77	3.73 3.76 3.83 3.88 0.16 3.86 3.78	3.78 3.57 3.80 3.65 0.33 3.89 3.64	3.81 3.95 4.01 3.71 0.43 4.05 3.83	3.55 3.67 3.80 3.59 0.46 3.86 4.03	4.07 3.81 4.06 3.89 0.01 3.94 3.86	3.73 3.62 3.66 3.93 0.35 3.84 3.82	- - - - -	- - - -
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens	2018 2017 2016 2015 2019 2018 2017	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73	3.73 3.76 3.83 3.88 0.16 3.86 3.78	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46	- - - - -	- - - -
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable))	2018 2017 2016 2015 2019 2018 2017 2016	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65 3.69	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26	- - - - -	- - - -
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens	2018 2017 2016 2015 2019 2018 2017 2016	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57	- - - - - - -	-
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable)) Change (2018-19 Comparison)	2018 2017 2016 2015 2019 2018 2017 2016	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65 3.69	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26	- - - - - - -	-
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable)) Change (2018-19 Comparison) Quality/variety of merchandise	2018 2017 2016 2015 2019 2018 2017 2016 2015	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69 0.12	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89 0.12	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65 3.69 0.08	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50 0.25	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86 0.22	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44 -0.17	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59 0.08	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26 0.02	- - - - - - - -	
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable)) Change (2018-19 Comparison) Quality/variety of merchandise offered at the terminal	2018 2017 2016 2015 2019 2018 2017 2016 2015 2019 2018	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69 0.12	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89 0.12 3.69 4.05	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65 3.69 0.08	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50 0.25	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86 0.22 3.91 3.95	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44 -0.17 3.26 3.90	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59 0.08	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26 0.02	- - - - - - - -	
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable)) Change (2018-19 Comparison) Quality/variety of merchandise offered at the terminal (Previous question wording:	2018 2017 2016 2015 2019 2018 2017 2016 2015 2019 2018 2017	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69 0.12 3.86 3.96	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89 0.12 3.69 4.05 4.04	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.65 3.65 3.69 0.08	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50 0.25	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86 0.22 3.91 3.95 3.84	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44 -0.17 3.26 3.90 4.11	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59 0.08 3.72 4.01 3.84	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26 0.02	- - - - - - - - -	
Announcements when you need to be informed Change (2018-19 Comparison) Usefulness of digital information screens (Previous question wording: Usefulness of TV info screens (if Applicable)) Change (2018-19 Comparison) Quality/variety of merchandise offered at the terminal	2018 2017 2016 2015 2019 2018 2017 2016 2015 2019 2018	3.81 3.78 3.86 3.75 0.23 3.90 3.78 3.77 3.73 3.69 0.12	3.98 3.87 3.87 3.80 0.07 3.89 3.77 3.73 3.87 3.89 0.12 3.69 4.05	3.73 3.76 3.83 3.88 0.16 3.86 3.78 3.78 3.65 3.69 0.08	3.78 3.57 3.80 3.65 0.33 3.89 3.64 3.66 3.61 3.50 0.25	3.81 3.95 4.01 3.71 0.43 4.05 3.83 4.06 3.91 3.86 0.22 3.91 3.95	3.55 3.67 3.80 3.59 0.46 3.86 4.03 3.94 3.36 3.44 -0.17 3.26 3.90	4.07 3.81 4.06 3.89 0.01 3.94 3.86 3.48 3.83 3.59 0.08	3.73 3.62 3.66 3.93 0.35 3.84 3.82 3.46 3.57 3.26 0.02	- - - - - - - - - -	

A\	rerage Sa	atisfactio	n Kaungs D	remina	l - Wave 3 (vala- CO	111.		
					ı		erminals				
	Wave 3	Total	Tsawwass en	Swartz Bay	Horseshoe Bay	Departure Bay	Langdale	Duke Point	Fulford Harbour	Nanaimo Harbour	Gabriol
Terminal Services – Cont.											
Quality and variety of	2019	3.46	3.66	3.28	-	3.59	3.20	3.53	-	-	-
food/beverages offered at the	2018	3.53	3.97	3.13	-	3.53	3.09	3.82	-	-	-
terminal	2017	3.56	3.84	3.49	-	3.72	3.32	3.44	-	-	-
(Previous question wording:	2016	3.60	3.78	3.53	-	3.83	3.29	3.42	-	-	-
Food / beverages offered)	2015	3.60	3.72	3.50	-	3.70	3.35	3.54	-	-	-
Change (2018-19 Comparison)		-0.07	-0.31	0.15	-	0.06	0.11	-0.29	-	-	-
Washrooms (New question for 2019)	2019	3.95	3.93	4.00	3.85	4.03	3.92	4.02	4.17	3.77	3.66
Procedure for loading	2019	4.09	4.10	4.09	4.06	4.16	3.92	4.09	4.02	4.28	4.03
Troccaure for loading	2018	4.03	4.10	4.06	3.99	4.01	3.93	4.23	3.81	-	-
	2017	3.97	4.09	4.05	3.83	4.09	3.61	4.12	3.99	-	-
	2016	4.05	4.11	4.05	3.98	4.10	3.89	4.17	4.01	-	-
	2015	4.04	4.14	4.10	3.92	4.02	3.92	4.10	4.00	-	-
Change (2018-19 Comparison)		0.06	0.00	0.03	0.07	0.15	-0.01	-0.14	0.21	-	-
change (1010 15 companiedin)											
Professionalism of terminal	2019	4.35	4.35	4.33	4.34	4.44	4.22	4.28	4.38	4.54	4.47
staff	2018	4.22	4.32	4.13	4.15	4.32	4.11	4.32	4.08	-	-
	2017	4.19	4.24	4.25	4.03	4.22	4.04	4.20	4.24	-	-
	2016	4.20	4.20	4.20	4.18	4.18	4.07	4.18	4.25	-	-
	2015	4.20	4.30	4.26	4.14	4.08	4.02	4.23	4.15	-	-
Change (2018-19 Comparison)		0.13	0.03	0.20	0.19	0.12	0.11	-0.04	0.30	-	-
Terminal (Foot Passengers ONLY Parking options at the terminal											
(New question for 2019)	2019	3.46	3.37	3.50	3.60	3.58	3.47	3.50	2.97	2.75	2.42
Ease of using passenger drop-	2019	3.83	3.87	3.77	4.07	3.95	3.60	3.95	3.66	3.19	2.46
off/pick-up area	2018	3.95	4.03	4.17	3.84	3.92	4.03	4.19	3.56	-	-
on, prost up at a	2017	3.82	4.05	3.76	3.73	3.73	3.83	4.18	3.38	-	-
	2016	3.97	4.16	4.17	3.81	4.11	3.98	4.33	3.25	-	-
	2015	3.81	4.01	4.10	3.71	3.54	4.01	4.04	3.20	-	-
Change (2018-19 Comparison)		-0.12	-0.16	-0.40	0.23	0.03	-0.43	-0.24	0.10	-	-
Pre-boarding passenger lounge at terminal (New question for 2019)	2019	3.66	3.55	3.62	3.85	3.93	3.40	3.62	3.98	3.68	2.69