



***Management's Discussion &
Analysis
of Financial Condition and
Financial Performance***

For the three and six months ended
September 30, 2017

Dated November 24, 2017

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**Management's Discussion & Analysis
of Financial Condition and Financial Performance
For the three and six months ended September 30, 2017
Dated November 24, 2017**

The following is our discussion and analysis of the financial condition and financial performance for British Columbia Ferry Services Inc. ("BC Ferries") for the three and six months ended September 30, 2017 and has been prepared with information available as of November 24, 2017. This discussion and analysis should be read in conjunction with our unaudited interim consolidated financial statements and related notes for the six month periods ended September 30, 2017 and 2016, and our audited consolidated financial statements and related notes for the years ended March 31, 2017 ("fiscal 2017") and March 31, 2016 ("fiscal 2016"), together with our Management's Discussion & Analysis for fiscal 2017. These documents are available on our investor webpage at http://www.bcferries.com/investors/financial_reports.html and on SEDAR at www.sedar.com.

Except where indicated, all financial information herein is expressed in Canadian dollars and determined on the basis of International Financial Reporting Standards ("IFRS").

BUSINESS OVERVIEW

British Columbia Ferry Services Inc. is an independent company providing passenger and vehicle ferry services on the west coast of British Columbia. We operate one of the largest and most complex ferry systems in the world. We provide frequent year-round transportation service with 35 vessels operating on 24 routes out of 47 terminals spread over 1,600 kilometres of coastline. We also manage ferry transportation service on other remote routes through contracts with independent operators.

Our service is an integral part of British Columbia's coastal transportation system and has been designated by the Province of British Columbia (the "Province") as an essential service for purposes of the provincial Labour Relations Code. This designation means our services are considered necessary for the protection of the health, safety and welfare of the residents of British Columbia.

We provide an average of 471 sailings per day for our customers. During the three months ended September 30, 2017 (the second quarter of fiscal 2018), we provided over 47,000 sailings (913 more than the same period in the prior year), carrying 7.8 million passengers and 2.9 million vehicles. During the three months ended September 30, 2017, passenger and vehicle traffic increased 5.2% compared to the same quarter in the prior year, resulting in higher revenue which contributed favourably towards our net earnings. Year-to-date, we have carried 13.4 million passengers and 5.1 million vehicles compared to 12.8 million passengers and 4.9 million vehicles in the same period in the prior year. Passenger traffic levels in the second quarter were the highest we have experienced in over 20 years and vehicle traffic levels were the highest we have ever experienced in both the second quarter and year-to-date. For a more detailed discussion of our traffic levels, see "Financial and Operational Overview" below.

Significant events during or subsequent to the second quarter of fiscal 2018 include the following:

Vessels

- On August 3, 2017, our third Salish Class vessel, the *Salish Raven*, commenced regularly scheduled service in the Southern Gulf Islands which enabled the retirement of the 53-year old *Queen of Nanaimo*.
- On August 30, 2017, we took ownership of a 75-metre vessel, built in 2000, which will accommodate approximately 35 vehicles and 150 passenger and crew. The vessel, which has been named *Northern Sea Wolf*, departed Greece for Canada on November 3, 2017. Once in Canada, the *Northern Sea Wolf* will undergo extensive upgrades in preparation for regular service on the mid-coast commencing in the summer of 2018.
- On October 21, 2017, one of our two largest vessels, the *Spirit of British Columbia*, arrived at Remontowa Ship Repair Yard S.A., in Gdansk, Poland, for its mid-life upgrade. The mid-life upgrade includes the conversion to dual-fuel so it can operate on liquefied natural gas or ultra-low sulphur marine diesel. The vessel is expected to return to service by the summer of 2018.

General

- On September 6, 2017, we received the DuPont Global Safety Award which recognized BC Ferries' achievements and commitment to safety excellence through our SailSafe program, a joint initiative of the company and the B.C. Ferry and Marine Workers' Union. The DuPont Safety and Sustainability Awards recognize outstanding initiatives across all industries worldwide aimed at enhancing workplace safety, sustainability and operational effectiveness.
- On October 16, 2017, Corrine Storey assumed the role of Vice President and Chief Operating Officer. Ms. Storey was previously Vice President of Customer Services and has been with BC Ferries for 13 years.
- In November 2017, British Columbia Ferries Commissioner (the "Commissioner") released a review of BC Ferries' Annual Customer Satisfaction Tracking Survey dated October 17, 2017 prepared by MNP LLP. The report makes several recommendations to revise and augment the survey including adopting other measurement tools, addressing all routes and customer segments, and enhancing reporting. These recommendations will be addressed as we explore, define and implement new data collection methodologies, analysis and reporting. The Commissioner's reports are available on the Commissioner's website at www.bcferrycommission.ca.
- In November 2017, the Commissioner released a Comparative Fare Analysis prepared by PricewaterhouseCoopers LLP, updating an earlier review conducted in 2012. The report indicates that fares at BC Ferries are generally comparable with similar ferry operators worldwide, and that BC Ferries' cost per nautical mile rankings with other ferry operators have not changed significantly since 2012. The Commissioner's reports are available on the Commissioner's website at www.bcferrycommission.ca.
- During the quarter, the new Provincial government announced initiatives that include allowing BC seniors to travel free during the week, reducing fares by 15% on some routes and freezing fares on three of the Major Routes while conducting an operational review of BC Ferries. We are working with the Province, within the regulatory framework, to accomplish these objectives.

FINANCIAL AND OPERATIONAL OVERVIEW

This section provides an overview of our financial and operational performance for the three and six month periods ended September 30, 2017 and 2016.

(\$millions)	Three months ended September 30			Six months ended September 30		
	2017	2016	Variance	2017	2016	Variance
Total revenue	309.5	298.9	10.6	535.4	518.1	17.3
Operating expenses	196.9	190.4	(6.5)	391.3	369.0	(22.3)
Operating profit	112.6	108.5	4.1	144.1	149.1	(5.0)
Net finance and other	14.2	13.3	(0.9)	28.4	26.9	(1.5)
Net earnings	98.4	95.2	3.2	115.7	122.2	(6.5)
Other comprehensive income (loss)	4.6	(1.0)	5.6	(1.1)	9.3	(10.4)
Total comprehensive income	103.0	94.2	8.8	114.6	131.5	(16.9)

Our net earnings in the three months ended September 30, 2017 were \$3.2 million higher and total comprehensive income was \$8.8 million higher than in the three months ended September 30, 2016. Year-to-date, our net earnings were \$6.5 million lower and total comprehensive income was \$16.9 million lower than in the same period in the prior year.

In the three months ended September 30, 2017, revenues increased by 3.5% (3.3% year-to-date) compared to the same period in the previous fiscal year, primarily as a result of the increased traffic volumes. The average tariff revenue per passenger remained unchanged and the average tariff revenue per vehicle decreased across the system. On April 1, 2017, we implemented a modest increase in vehicle fares on the Major Routes, which allowed us to provide promotional fares with significant discounts on many sailings.

In the three months ended September 30, 2017, operating expenses increased by 3.4% (6.0% year-to-date) compared to the same period in the previous fiscal year. To improve our customer experience and to accommodate the higher traffic volumes, we provided 460 additional round trips in the quarter (771 year-to-date) and introduced three new vessels. These initiatives resulted in an increase in fuel consumption, labour and training related costs.

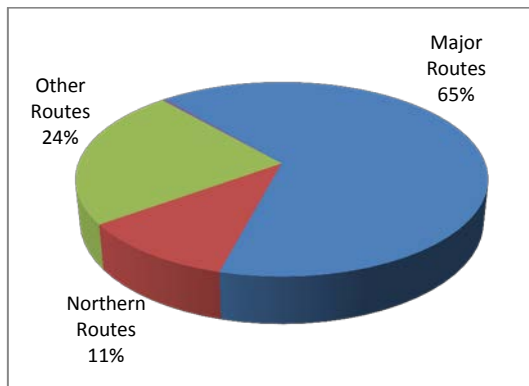
Other comprehensive income for the three months ended September 30, 2017 reflects a \$6.5 million gain in the fair value of our fuel swap contracts and a \$1.9 million loss on the actuarial valuation of our employee retirement and death defined benefit plans. Year-to-date, other comprehensive loss reflects a \$1.9 million loss on the actuarial valuation of our retirement and death defined benefit plans and a \$0.8 million gain in the fair value of our fuel swap contracts.

Other comprehensive loss for the three months ended September 30, 2016 reflects actuarial losses of \$1.2 million and increases in the fair value of fuel swap contracts of \$0.2 million. Other comprehensive income for the six months ended September 30, 2016 reflects an increase in the fair value of fuel swap contracts of \$10.5 million and actuarial losses of \$1.5 million.

In the three months ended September 30, 2017, vehicle traffic increased 5.2% (4.9% year-to-date) and passenger traffic increased 5.2% (4.6% year-to-date) compared to the same period in the prior year. We experienced growth in vehicle and passenger traffic system-wide. Passenger traffic levels for the second quarter were the highest we have experienced in over 20 years and vehicle traffic levels were the highest we have ever experienced for both the second quarter and year-to-date. Overall, commercial traffic increased by 5.1% in the quarter (3.3% year-to-date) compared to the same period in the prior year.

Revenue and Operational Statistics

The following discussions of revenue are based on IFRS results, with reference to the impacts of rate regulation (See “Accounting Practices – The Effect of Rate Regulation”). Our Major Routes, which are our four busiest routes, consist of three regulated routes connecting Metro Vancouver with mid and southern Vancouver Island and one regulated route connecting Horseshoe Bay and Langdale. Our Northern Routes consist of two regulated routes operating on the British Columbia coast north of Port Hardy on Vancouver Island. Our Other Routes consist of 18 regulated routes and 8 unregulated routes primarily serving the northern and southern Gulf Islands and the northern Sunshine Coast.



In the six months ended September 30, 2017, the greatest portion of our revenues (65%) was earned on our Major Routes. Revenue from the Northern Routes contributed 11% and revenue from Other Routes contributed 24%.

Select operational statistics and total revenues for the three and six month periods ended September 30, 2017 compared to the same periods in the prior year are shown in the tables below.

Operational Statistics	Three months ended		Six months ended	
	September 30		September 30	
	2017	2016	2017	2016
Vehicle traffic	2,866,107	2,723,667	5,108,606	4,871,783
Passenger traffic	7,809,766	7,421,640	13,398,760	12,804,764
On-time performance	84.3%	84.5%	85.3%	86.2%
Number of round trips	21,387	20,927	40,922	40,151
Capacity provided (AEQs)	4,318,588	4,184,616	8,140,805	7,952,454
AEQs carried	3,219,644	3,063,974	5,772,281	5,519,301
Capacity utilization	74.6%	73.2%	70.9%	69.4%

In the three months ended September 30, 2017, vehicle traffic increased 5.2% (4.9% year-to-date) and passenger traffic increased 5.2% (4.6% year-to-date) compared to the same period in the prior year. Overall, we believe traffic continued to be favourably impacted by the favourable economic activity in British Columbia and the lower Canadian dollar. We believe our vehicle fare pricing promotion also had a positive impact on both passenger and vehicle traffic.

On-time performance on the Major and regulated Other Routes is defined as the percentage of our sailings departing within 10 minutes of the scheduled time. On-time performance on the Northern Routes is defined as the percentage of our sailings arriving no later than 10 minutes after the scheduled time. In each case, on-time performance can be impacted by delays due to weather, vessel substitution, terminal dock maintenance or closures and periods of unusually high traffic demand.

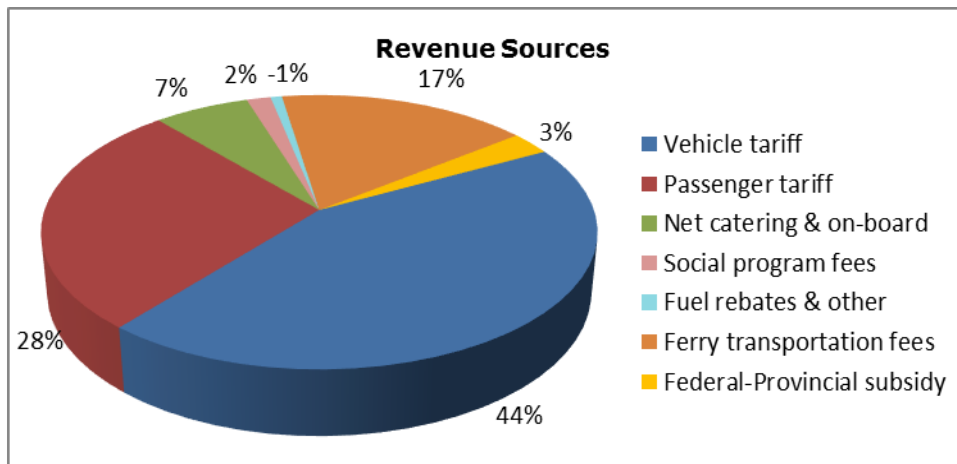
Meeting customer service expectations in a safe and reliable manner is the principal factor guiding our focus on on-time performance. Our initiatives to improve on-time performance include adjusting and/or expanding sailing schedules, adjusting crewing schedules and refining vehicle loading processes during peak periods. In the three months ended September 30, 2017, on-time performance decreased by 0.2% (0.9% year-to-date) compared to the same period in the prior year. On-time performance on the Other Routes declined, primarily due to the impact from increased traffic demand and delays due to weather, while on-time performance on the Major and Northern Routes improved.

An automobile equivalent ("AEQ") is a standard unit of measure for an approximation of one car length. AEQs are calculated by using a conversion factor for each vehicle type. For example, a passenger vehicle would be one AEQ while a bus would be three AEQs. The change in AEQs from one period to the next may not be proportionate to the change in vehicle traffic due to variations in the mix of vehicles types (the relative number of buses, commercial vehicles, and passenger vehicles), and the actual size of vehicles carried.

Vehicle capacity provided, measured in AEQs, is the available vehicle deck space on a vessel multiplied by the number of round trips. The Coastal Ferry Services Contract ("CFSC") between BC Ferries and the Province stipulates, among other things, the minimum number of round trips to be provided for each regulated ferry service route in exchange for ferry transportation fees. The number of round trips provided can be positively or negatively impacted by cancellations due to weather, vessel substitution, terminal dock closures and extra round trips made in response to high demand. In the three months ended September 30, 2017, we provided 460 (771 year-to-date) additional round trips compared to the same period in the prior year, resulting in an increase in capacity provided.

Capacity utilization is calculated by dividing the AEQs carried during the period by the AEQ capacity provided on the vessels. Capacity utilization is impacted by the number of vehicles carried, the mix of vehicle types, the size of the vessels utilized and the number of round trips in each period. Capacity utilization increased to 74.6% from 73.2% for the three months ended September 30, 2017 (to 70.9% year-to-date from 69.4%), compared to the same period in the prior year, as a result of a higher number of AEQs carried due to higher traffic levels, partially offset by an increase in capacity provided from additional round trips.

Revenue (\$ millions)	Three months ended September 30			Six months ended September 30		
	2017	2016	Increase (Decrease)	2017	2016	Increase (Decrease)
Direct Route Revenue						
Vehicle tariff	135.7	131.9	3.8	238.3	232.2	6.1
Passenger tariff	89.6	85.1	4.5	150.1	143.2	6.9
Fuel rebates	(6.7)	(6.3)	(0.4)	(11.6)	(11.0)	(0.6)
Net retail	21.1	19.4	1.7	35.4	32.5	2.9
Social program fees	4.0	4.0	-	8.9	9.0	(0.1)
Other revenue	2.9	2.7	0.2	5.4	5.0	0.4
Total Direct Route Revenue	246.6	236.8	9.8	426.5	410.9	15.6
Indirect Route Revenue						
Ferry transportation fees	54.6	53.8	0.8	92.6	91.0	1.6
Federal-Provincial subsidy	7.4	7.3	0.1	14.9	14.6	0.3
Total Route Revenue	308.6	297.9	10.7	534.0	516.5	17.5
Other general revenue	0.9	1.0	(0.1)	1.4	1.6	(0.2)
Total Revenue	309.5	298.9	10.6	535.4	518.1	17.3



Vehicle tariffs (which include reservation fee revenue) and passenger tariffs account for the majority of our revenues. Our year-over-year tariff revenues may be impacted by such things as changes in overall traffic levels, tariff rates and the proportion of total traffic on routes with higher versus lower fares. Catering, retail and other on-board services is our second highest source of direct revenue and provides a gross margin of approximately 60%, which contributes favourably to our net earnings and helps to keep fares affordable. Catering, retail and other on-board services are impacted by traffic, price, service quality and product offerings.

On April 1, 2017, we implemented fare increases as permitted by the Commissioner's Order 15-03 dated September 16, 2015, by which price cap increases for the four years ended March 31, 2020 ("PT4") were established. Average fare increases were below those allowed by the Commissioner. Average vehicle fares were increased by 1.9% on three of the Major Routes: Tsawwassen - Swartz Bay, Tsawwassen - Duke Point and Horseshoe Bay - Departure Bay. No increase in passenger fares was implemented on these routes. No increases in vehicle fares or passenger fares were implemented on the regulated Other Routes, the Northern Routes or the Horseshoe Bay to Langdale route. On April 1, 2017, we also reduced reservation fees.

Surcharges and/or rebates are implemented as a direct result of rising and declining fuel prices. On April 1, 2016, due to lower fuel prices, coupled with the fact that we had, through our fuel hedging program, locked in pricing for a significant portion of our forecast fuel consumption to the end of 2017, we implemented a fuel rebate of 1.9% on the Northern Routes and increased fuel rebates from 1% to 2.9% on our Major and regulated Other Routes. These fuel rebates continued during the six months ended September 30, 2017. Prior to April 1, 2016, no rebates or surcharges were in place on our Northern Routes. For the purpose of rate regulation, these amounts are applied to our deferred fuel cost accounts. (See "Accounting Practices - The Effect of Rate Regulation" below for more detail.)

From time to time, we utilize promotional fares designed to stimulate growth in traffic or to direct traffic towards less busy sailings while ensuring compliance with approved price cap orders. In calculating the price cap, vehicle and passenger tariffs, as well as reservation revenue, is combined. The utilization of promotional fare incentives may cause the average vehicle and passenger fares to be under or over the allowed increase in any one period; however, under the terms of the *Coastal Ferry Act* (the "Act") we cannot be over price cap for more than four consecutive quarters. We have been under the approved price cap since the first quarter of fiscal 2016.

Year-to-year changes in operational statistics and revenue for the three and six months ended September 30, 2017 and 2016 for the Major, Northern and Other Routes are discussed separately below.

Major Routes

Our Major Routes are our four busiest routes, carrying approximately 60% of our vehicle traffic and 66% of our passenger traffic during the three and six month periods ended September 30, 2017 and 2016.

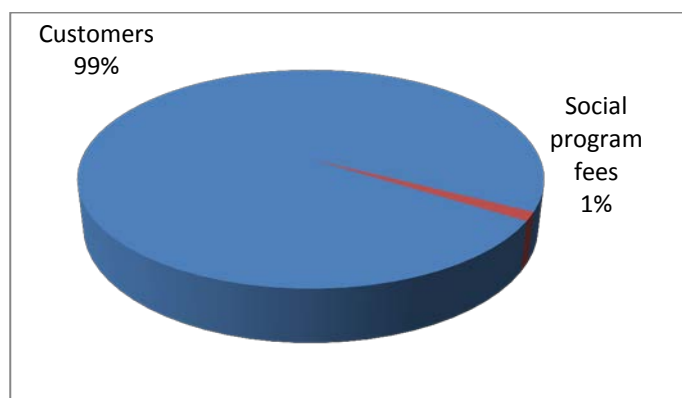
Operational Statistics	Three months ended		Six months ended	
	September 30		September 30	
	2017	2016	2017	2016
Vehicle traffic	1,751,156	1,675,050	3,081,349	2,957,414
Passenger traffic	5,176,188	4,947,841	8,780,326	8,418,899
On-time performance	80.2%	77.6%	79.2%	75.7%
Number of round trips	3,952.5	3,829.5	7,259.0	7,013.5
Capacity provided (AEQs)	2,463,024	2,393,800	4,533,396	4,407,836
AEQs carried	2,025,315	1,944,316	3,599,073	3,472,159
Capacity utilization	82.2%	81.2%	79.4%	78.8%

In the three months ended September 30, 2017, vehicle traffic increased 4.5% (4.2% year-to-date) and passenger traffic increased 4.6% (4.3% year-to-date) compared to the same period in the prior year. We believe traffic continued to be favourably impacted by the favourable economic activity in British Columbia and the lower Canadian dollar. We believe our vehicle fare pricing promotion also had a positive impact on both passenger and vehicle traffic.

In the three months ended September 30, 2017, on-time performance improved 2.6%, with all of the Major Routes improving with the exception of the route connecting Tsawwassen to Swartz Bay, which declined 1.9% compared to the same period in the prior year. Year-to-date, on-time performance on the Major Routes improved 3.5% compared to the same period in the prior year, with all routes showing improvement.

We face particular on-time challenges on the routes using Horseshoe Bay terminal. The configuration of the terminal limits our operational flexibility, particularly during periods of high traffic. Our initiatives to continue to improve on-time performance have included adjusting and/or expanding sailing schedules, adjusting crewing schedules, changing operational procedures and refining vehicle loading processes during peak periods. These initiatives have helped improve the on-time performance on the route connecting Horseshoe Bay and Langdale by 8.3% (to 78.5% from 70.2%) compared to the same quarter of prior year.

Capacity utilization on these routes during the three months ended September 30, 2017 improved 1.0% (0.6% year-to-date) compared to the same period in the prior year, mainly as a result of a higher number of AEQs carried due to higher traffic levels, partially offset by an increase in capacity provided from additional round trips.



In the six months ended September 30, 2017, revenue from our Major Routes consisted of 99% from customers and 1% from the Province.

Major Routes cont'd

Revenue (\$ thousands)	Three months ended September 30			Six months ended September 30		
			Increase			Increase
	2017	2016	(Decrease)	2017	2016	(Decrease)
Direct Route Revenue						
Vehicle tariff	111,774	110,087	1,687	198,455	195,220	3,235
Passenger tariff	70,782	67,587	3,195	119,992	114,914	5,078
Fuel rebates	(5,370)	(5,094)	(276)	(9,352)	(8,948)	(404)
Net retail	18,102	16,760	1,342	30,951	28,548	2,403
Social program fees	2,041	2,043	(2)	4,542	4,594	(52)
Parking	1,571	1,534	37	2,871	2,801	70
Other revenue	1,228	1,007	221	2,249	1,991	258
Total Direct Route Revenue	200,128	193,924	6,204	349,708	339,120	10,588
Indirect Route Revenue	-	-	-	-	-	-
Total Route Revenue	200,128	193,924	6,204	349,708	339,120	10,588

On April 1, 2017 we implemented a modest increase in vehicle fares, no increase in passenger fares, and a reduction in reservation fees. During the six months ended September 30, 2017, we offered promotional fares with significant discounts on more than 2,500 sailings.

In the three months ended September 30, 2017, average tariff revenue (tariff revenue divided by traffic volume) per vehicle decreased \$1.89 or 2.9% (\$1.60 or 2.4% year-to-date) compared to the same period in the prior year. The reduction is mainly as a result of the many promotional discounts offered during the period. No increase in passenger fares was implemented on April 1, 2017 which resulted in the average tariff revenue per passenger in the three and six month periods ended September 30, 2017 remaining unchanged from the same periods in the prior year.

The tariff revenue increase of \$4.9 million (\$8.3 million year-to-date) during the three months ended September 30, 2017, compared to the same period in the prior year, was due to higher traffic levels, partially offset by a lower average vehicle tariff.

As discussed above, a fuel rebate of 2.9% was in place on our Major Routes during the six month periods ended September 30, 2017 and September 30, 2016.

All vessels that provide service on our Major Routes have a gift shop and options for food service. In the three months ended September 30, 2017, net retail sales increased 8.0% (8.4% year-to-date) compared to the same period in the prior year as a result of both higher passenger traffic and higher average sales per passenger. Food sales remain strong, providing approximately 73% of the total retail revenue. Sales of quality apparel comprise over 10% of total retail revenue.

Social program fees are reimbursements from the Province of discounts provided on fares for students travelling to and from school, persons with disabilities and persons travelling under the Ministry of Health Travel Assistance Program ("MTAP"). Social program fees for the quarter and year-to-date decreased slightly compared to the same period in the prior year, mainly as a result of fewer students travelling under the program.

Revenue from parking increased as a result of higher traffic levels and proportionately higher usage.

Northern Routes

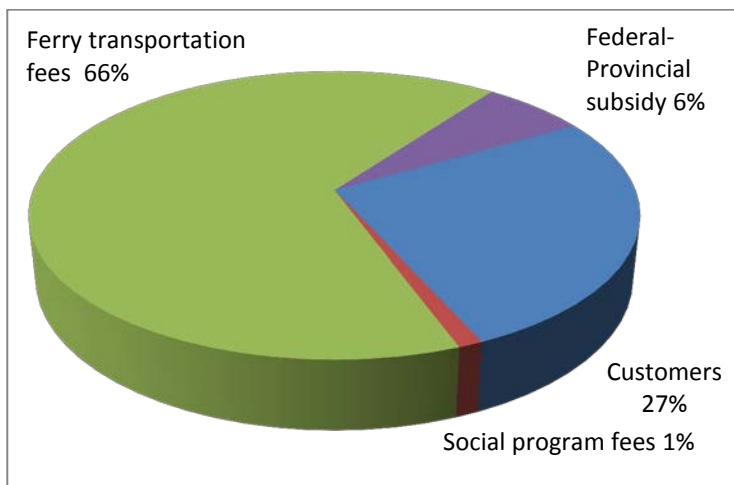
Our Northern Routes consist of two regulated routes operating on the British Columbia coast north of Port Hardy on Vancouver Island.

Operational Statistics	Three months ended		Six months ended	
	September 30		September 30	
	2017	2016	2017	2016
Vehicle traffic	15,036	14,484	22,610	21,586
Passenger traffic	45,853	43,257	66,226	62,252
On-time performance	91.3%	86.5%	89.2%	87.8%
Number of round trips	101.0	99.5	159.5	153.5
Capacity provided (AEQs)	23,542	23,014	35,329	34,078
AEQs carried	17,923	17,223	27,408	26,022
Capacity utilization	76.1%	74.8%	77.6%	76.4%

In the three months ended September 30, 2017, vehicle traffic increased 3.8% (4.7% year-to-date) and passenger traffic increased 6.0% (6.4% year-to-date) compared to the same period in the prior year.

On-time performance in the three months ended September 30, 2017 increased from 86.5% to 91.3% (from 87.8% to 89.2% year-to-date) over the same period in the prior year.

Capacity utilization on these routes during the three months ended September 30, 2017 was 1.3% (1.2% year-to-date) higher than the same period in the prior year, primarily as a result of a higher number of AEQs carried partially offset by increased capacity provided due to an increase in the number of round trips.



In the six months ended September 30, 2017, revenue from our Northern Routes consisted of 27% from customers and 73% from the Province (1% social program fees, 66% ferry transportation fees, and 6% from payments under the Federal-Provincial subsidy agreement).

Northern Routes cont'd

Revenue (\$ thousands)	Three months ended September 30			Six months ended September 30		
	2017	2016	Increase	2017	2016	Increase
			(Decrease)			(Decrease)
Direct Route Revenue						
Vehicle tariff	4,692	4,473	219	6,865	6,474	391
Passenger tariff	4,856	4,507	349	6,491	6,057	434
Fuel rebates	(210)	(186)	(24)	(290)	(261)	(29)
Net retail	987	887	100	1,232	1,104	128
Social program fees	357	319	38	652	636	16
Stateroom rental	682	607	75	1,097	981	116
Hostling & other	63	21	42	141	84	57
Total Direct Route Revenue	11,427	10,628	799	16,188	15,075	1,113
Indirect Route Revenue						
Ferry transportation fees	25,613	27,028	(1,415)	38,439	39,563	(1,124)
Federal-Provincial subsidy	1,911	1,871	40	3,821	3,741	80
Total Route Revenue	38,951	39,527	(576)	58,448	58,379	69

No fare increases were implemented on these routes on April 1, 2017. In the three months ended September 30, 2017, average tariff revenue (tariff revenue divided by traffic volume) per vehicle increased \$3.23 or 1.0% (\$3.71 or 1.2% year-to-date) compared to the same period in the prior year. Average tariff revenue per passenger during the same period increased \$1.71 or 1.7% (\$0.71 or 1.2% year-to-date) compared to the same period in the prior year. The increase in average tariff revenues reflects a shift in the proportion of traffic on routes with higher versus lower tariffs. The increase in traffic levels and the shift in traffic during the three months ended September 30, 2017, resulted in a total tariff revenue increase of \$0.6 million (\$0.8 million year-to-date) compared to the same period in the prior year.

As discussed above, a fuel rebate of 1.9% was in place on our Northern Routes during the six month periods ended September 30, 2017 and September 30, 2016.

Reimbursements from the Province for social program fees increased in the quarter and year-to-date compared to the same periods in the prior year, mainly as a result of an increase in the usage of the MTAP program.

Revenue from net retail services increased in the quarter and year-to-date compared to the same periods in the prior year, mainly as a result of higher passenger levels.

Stateroom rental revenue increased due to higher passenger levels and increased utilization. Ferry transportation fees received from the Province decreased \$1.4 million (\$1.1 million year-to-date) in the quarter compared to the same period in the prior year, mainly as a result of differences in the monthly schedule of round trips.

The Federal-Provincial subsidy has increased by the change in the annual Consumer Price Index (CPI) (Vancouver).

Other Routes

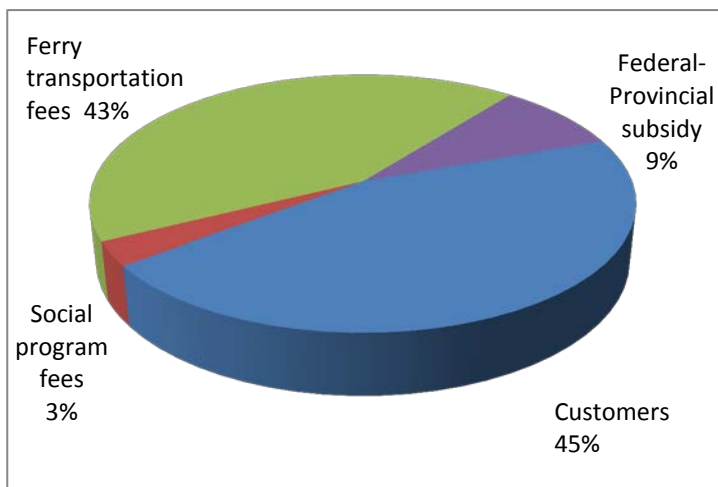
Our Other Routes primarily serve the northern and southern Gulf Islands and the northern Sunshine Coast. One of the 18 regulated routes and all eight of the unregulated routes are operated under contract by alternative service providers. We receive fees from the Province for the provision of contracted services on these routes, which are included in the ferry transportation fees in the table below. Operational statistics for the unregulated routes are not incorporated in the following analysis.

Operational Statistics	Three months ended		Six months ended	
	September 30		September 30	
	2017	2016	2017	2016
Vehicle traffic	1,099,915	1,034,133	2,004,647	1,892,783
Passenger traffic	2,587,725	2,430,542	4,552,208	4,323,613
On-time performance	85.0%	85.9%	86.4%	88.1%
Number of round trips	17,333.5	16,998.0	33,503.5	32,984.0
Capacity provided (AEQs)	1,832,022	1,767,802	3,572,080	3,510,540
AEQs carried	1,176,406	1,102,435	2,145,800	2,021,120
Capacity utilization	64.2%	62.4%	60.1%	57.6%

In the three months ended September 30, 2017, vehicle traffic increased 6.4% (5.9% year-to-date) and passenger traffic increased 6.5% (5.3% year-to-date) compared to the same period in the prior year.

On-time performance in the three months ended September 30, 2017 decreased from 85.9% to 85.0% (from 88.1% to 86.4% year-to-date) over the same period in the prior year, primarily due to the impact from increased traffic demand, vessel substitutions and delays due to weather.

Capacity utilization on these routes during the three months ended September 30, 2017 was 1.8% (2.5% year-to-date) higher compared to the same period in the prior year, primarily due to a higher number of AEQs carried somewhat offset by an increase in capacity provided, mainly due an increase in the number of round trips.



In the six months ended September 30, 2017, revenue from our Other Routes consisted of 45% from customers and 55% from the Province (3% social program fees, 43% ferry transportation fees, and 9% from payments under the Federal-Provincial subsidy agreement).

Other Routes cont'd

Revenue (\$ thousands)	Three months ended September 30			Six months ended September 30		
	2017	2016	Increase	2017	2016	Increase
			(Decrease)			(Decrease)
Direct Route Revenue						
Vehicle tariff	19,231	17,382	1,849	33,022	30,481	2,541
Passenger tariff	13,971	12,977	994	23,601	22,231	1,370
Fuel rebates	(1,166)	(998)	(168)	(1,972)	(1,768)	(204)
Social program fees	1,664	1,655	9	3,744	3,777	(33)
Net retail	1,301	1,128	173	2,107	1,870	237
Parking & other	100	76	24	189	144	45
Total Direct Route Revenue	35,101	32,220	2,881	60,691	56,735	3,956
Indirect Route Revenue						
Ferry transportation fees	28,920	26,841	2,079	54,117	51,472	2,645
Federal-Provincial subsidy	5,535	5,419	116	11,070	10,838	232
Total Route Revenue	69,556	64,480	5,076	125,878	119,045	6,833

No fare increases were implemented on the regulated Other Routes on April 1, 2017. In the three months ended September 30, 2017, average tariff revenue per vehicle (tariff revenue divided by traffic volume) increased \$0.67 or 4.0% (\$0.37 or 2.3% year-to-date) reflecting an increase in the proportion of traffic on routes with higher versus lower tariffs and an increase in the proportion of higher tariff vehicle types. In the three months ended September 30, 2017, average tariff revenue per passenger remained at a similar level compared to the same period in the prior year. The total tariff revenue increase of \$2.8 million (\$3.9 million year-to-date) compared to the same period in the prior year was mainly as a result of higher traffic levels.

As discussed above, a fuel rebate of 2.9% was in place on our regulated Other Routes during the six months ended September 30, 2017 and September 30, 2016.

In the three months ended September 30, 2017, social program fees increased compared to the same period in the prior year, mainly as a result of an increase in the number of students travelling. Year-to-date, social program fees decreased compared to the same period in the prior year, mainly as a result of a decrease in the number of people using the MTAP program.

Revenue from net retail services increased in the quarter and year-to-date compared to the same periods in the prior year as a result of both higher passenger traffic and higher average sales per passenger.

Ferry transportation fees received from the Province increased \$2.1 million in the quarter (\$2.6 million year-to-date) compared to the same period in the prior year as a result of differences in the monthly schedule of round trips.

The Federal-Provincial subsidy has increased by the change in the annual CPI (Vancouver).

Expenses

Expenses for the three and six month periods ended September 30, 2017 and 2016 are summarized in the table below:

Operating expenses (\$ millions)	Three months ended September 30			Six months ended September 30		
	2017	2016	Increase	2017	2016	Increase
			(Decrease)			(Decrease)
Operations	134.0	131.1	2.9	258.9	243.8	15.1
Maintenance	13.6	14.1	(0.5)	34.5	35.2	(0.7)
Administration	9.2	8.8	0.4	19.2	16.8	2.4
Total operations, maintenance & administration	156.8	154.0	2.8	312.6	295.8	16.8
Depreciation and amortization	40.1	36.4	3.7	78.7	73.2	5.5
Total operating expenses	196.9	190.4	6.5	391.3	369.0	22.3

To improve our customer experience and to accommodate the higher traffic volumes, we provided 460 (771 year-to-date) additional round trips and introduced three new vessels. These initiatives resulted in an increase in fuel consumption, labour and training related costs. We continue to take proactive measures to contain, reduce and optimize expenses while operating a sustainable, safe and reliable service.

In the three months ended September 30, 2017, operations expenses increased \$2.9 million compared to the same period in the prior year mainly due to:

- \$4.0 million increase in wages and benefits costs, mainly due to staffing for the additional round trips provided, a wage rate increase of 1.5% effective April 1, 2017 in accordance with the Collective Agreement with the BC Ferry & Marine Workers' Union, an increase in overtime and an increase in hours spent in training activities where temporary replacements were required;

offset by

- \$1.4 million decrease in fuel expense in the quarter, reflecting a \$2.4 million or 7.3% decrease in fuel prices offset by a \$1.0 million or 3.1% increase in fuel consumption primarily from additional round trips provided. For purposes of rate regulation, in the three months ended September 30, 2017, \$3.7 million would be recorded in deferred fuel cost accounts. (See "Accounting Practices - The Effect of Rate Regulation" below for more detail.).

Year-to-date, operations expenses increased \$15.1 million compared to the same period in the prior year mainly due to:

- \$10.1 million increase in wages and benefits costs, mainly due to staffing for the additional round trips provided, a wage rate increase of 1.5% effective April 1, 2017 in accordance with the Collective Agreement, an increase in overtime and an increase in hours spent in training activities where temporary replacements were required;
- \$0.4 million increase in fuel expense in the quarter, reflecting a \$1.7 million or 3.0% increase in fuel consumption primarily from additional round trips partially offset by a decrease in fuel prices of \$1.3 million or 2.3%.
- \$1.7 million year-to-date increase in costs, primarily due to a hydraulic issue with a controllable pitch propeller on the *Spirit of Vancouver Island* which resulted in emergency drydocking;
- \$1.3 million increase in materials, supplies and contracted services, mainly resulting from increased traffic volumes; and
- \$1.6 million year-to-date increase in training related expenses, utilities, computer licences, credit card fees and promotional costs.

Maintenance costs were \$0.5 million lower in the three months ended September 30, 2017 (\$0.7 million year-to-date) compared to the same period in the prior year as a result of variations in vessel refit scheduling and in the timing of repairs to our terminals.

Administration costs were \$0.4 million higher in the three months ended September 30, 2017 (\$2.4 million year-to-date) compared to the same period in the prior year, mainly due to higher wages and benefits, computer licences and legal costs.

Depreciation and amortization increased \$3.7 million in the three months ended September 30, 2017 (\$5.5 million year-to-date) compared to the same period in the prior year reflecting higher depreciation resulting from the new capital assets that have entered service. (See "Investing in our Capital Assets" below for details of significant capital asset expenditures.)

Net finance and other expenses (\$ millions)	Three months ended September 30			Six months ended September 30		
	2017	2016	Increase (Decrease)	2017	2016	Increase (Decrease)
Finance expense						
Bond interest	14.8	14.6	0.2	29.4	29.0	0.4
KfW bank group (KfW) loans	1.6	1.2	0.4	3.2	2.5	0.7
Interest on finance lease	0.4	0.4	-	0.9	0.9	-
Short-term debt	0.1	0.1	-	0.3	0.2	0.1
Capitalized interest	(1.5)	(1.8)	0.3	(3.2)	(3.7)	0.5
Total finance expense	15.4	14.5	0.9	30.6	28.9	1.7
Less: finance income	(1.3)	(1.2)	(0.1)	(2.4)	(2.2)	(0.2)
Net finance expense	14.1	13.3	0.8	28.2	26.7	1.5
Loss on disposal and revaluation of property, plant and equipment, intangible assets and inventory	0.1	-	0.1	0.2	0.2	-
Total net finance and other expenses	14.2	13.3	0.9	28.4	26.9	1.5

In the three months ended September 30, 2017, net finance and other expenses increased \$0.9 million (\$1.5 million year-to-date) compared to the same period in the prior year mainly due to:

- \$0.4 million (\$0.7 million year-to-date) increase in interest on KfW loans, reflecting interest on the additional KfW loans for the Salish Class vessels; and
- \$0.3 million (\$0.5 million year-to-date) decrease in capitalized interest.

LIQUIDITY AND CAPITAL RESOURCES

Liquidity and Capital Resources

We fund our operations and capital acquisitions with cash flow generated from operations, as well as bank financing and debt issues.

On November 12, 2015, we executed an export loan agreement with KfW IPEX-Bank GmbH, a German export credit bank. This loan agreement is secured under a Master Trust Indenture and allows for three loans of up to \$45 million each. These amortizing loans will be repaid over a 12-year term and bear interest at 2.09% per annum. In November 2016, we drew down a total of \$45 million, to coincide with the contract payment schedule for the purchase of the *Salish Orca*. In February 2017, we drew down an additional \$45 million, to coincide with the contract payment schedule for the purchase of the *Salish Eagle*. During the quarter ended June 30, 2017, we drew down the third and final \$45 million, to coincide with the contract payment schedule for the *Salish Raven*. The net proceeds were used to partially finance the purchase of these vessels.

On April 5, 2017, in response to our application, the Commissioner issued Order 17-03, in which he confirmed his determination that the capital expenditure for the acquisition and modification of a used vessel to be used to provide mid-coast service, including a new seasonal direct ferry service between Port Hardy and Bella Coola, as well as the necessary terminal modifications, is reasonably required. On April 5, 2017, after the Order was issued, the Province contributed an initial \$15 million towards the provision of this service, and on March 21, 2017, the Government of Canada approved funding of up to \$15.1 million under the New Building Canada Fund.

We expect our cash requirements, in the near term, will be met through operating cash flows, funding under government programs and by accessing our credit facility from time to time. At September 30, 2017, our unrestricted cash and cash equivalents and other short-term investments totalled \$97 million and \$151 million, respectively.

Our \$155 million credit facility was renewed on March 10, 2017 to extend the maturity date of the facility from April 2021 to April 2022. The facility is available to fund capital expenditures and for other general corporate purposes. At September 30, 2017, there were no draws on this credit facility.

We target maintaining a strong investment-grade credit rating to allow capital market access at reasonable interest rates. Our credit ratings at September 30, 2017 were "A" (DBRS) with a positive trend and "AA-" (Standard & Poor's) with a stable outlook.

Debt service coverage (earnings before interest, taxes, depreciation, amortization, and rent) is required to be at least 1.25 times the debt service cost under the credit facility agreement. At September 30, 2017 we achieved a leverage ratio of 70.6% and a debt service ratio of 2.99.

Sources & Uses of Cash

Sources and uses of cash and cash equivalents for the six month periods ended September 30, 2017 and 2016 are summarized in the table below:

(\$ millions)	Six months ended September 30		
	2017	2016	Increase (Decrease)
Cash and cash equivalents, beginning of period	72.0	79.1	(7.1)
Cash from operating activities:			
Net earnings	115.7	122.2	(6.5)
Items not affecting cash	108.4	101.6	6.8
Changes in non-cash operating working capital	(7.9)	(12.8)	4.9
Net interest paid	(30.6)	(30.5)	(0.1)
Cash generated by operating activities	185.6	180.5	5.1
Cash generated by (used in) financing activities	25.4	(12.8)	38.2
Cash used in investing activities	(185.8)	(114.9)	(70.9)
Net increase in cash and cash equivalents	25.2	52.8	(27.6)
Cash and cash equivalents, end of period	97.2	131.9	(34.7)

For the six months ended September 30, 2017, cash generated by operating activities increased by \$5.1 million compared to the same period in the prior year, primarily due to changes in non-cash working capital (payables, receivables and deferred revenue) and items not affecting cash (depreciation) partially offset by a decrease in net earnings. Net earnings reflect the impact of higher operating and finance expenses partially offset by increased traffic levels and higher revenues.

Cash generated by financing activities in the six months ended September 30, 2017 was \$25.4 million. This amount consisted of our new \$45.3 million loan from KfW IPEX-Bank GmbH partially offset by \$18.4 million in repayment of KfW loans and finance lease obligations and \$1.5 million in deferred financing costs.

Cash used in financing activities in the six months ended September 30, 2016 was \$12.8 million. This amount consisted of \$12.0 million in repayment of KfW loans and \$0.8 million in repayment of finance lease obligations.

Cash used in investing activities in the six months ended September 30, 2017 increased by \$70.9 million compared to the same period in the prior year, due to a \$83.1 million increase in cash used for capital expenditures, a \$0.4 million increase in debt service reserves and a \$12.6 million decrease in the amount provided by short-term investments. (See "Investing in Our Capital Assets" below for detail of significant capital expenditures.)

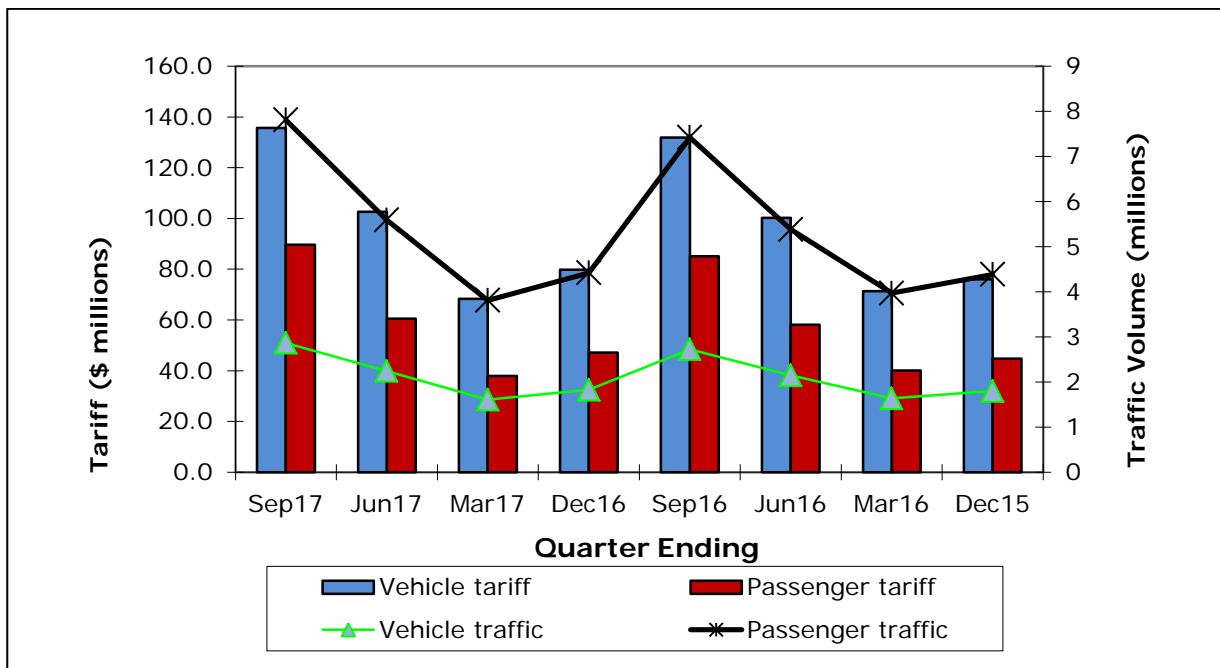
SUMMARY OF QUARTERLY RESULTS

The table below compares earnings and comprehensive income by quarter for the most recent eight quarters:

(\$ millions)	Quarter Ended (unaudited)							
	Sep 17	Jun 17	Mar 17	Dec 16	Sep 16	Jun 16	Mar 16	Dec 15
Total revenue	309.5	225.9	157.5	183.7	298.9	219.2	166.3	178.7
Operating profit (loss)	112.6	31.5	(25.8)	9.8	108.5	40.6	(16.2)	10.2
Net earnings (loss)	98.4	17.3	(40.8)	(4.0)	95.2	27.0	(30.0)	(3.7)
Other comprehensive income (loss)	4.6	(5.7)	(1.0)	6.3	(1.0)	10.3	(12.0)	(11.7)
Total comprehensive income (loss)	103.0	11.6	(41.8)	2.3	94.2	37.3	(42.0)	(15.4)

Quarterly results are affected by the seasonality of leisure travel patterns. The second quarter, covering the summer period, experiences the highest traffic levels and the highest net earnings. The third and fourth quarters reflect a seasonal reduction in traffic. We utilize these periods to perform upgrades and major maintenance and refit programs, as well as to undertake mandatory inspections on the majority of our vessels.

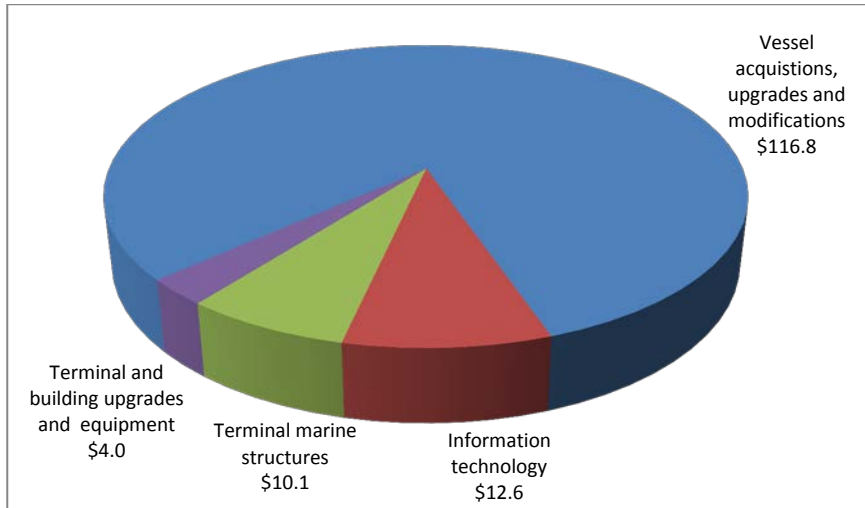
The following graph demonstrates the seasonality of our revenue and shows the relationship of traffic volume and tariff revenue over the most recent eight quarters:



INVESTING IN OUR CAPITAL ASSETS

Capital Expenditures

Capital expenditures in the six months ended September 30, 2017 totalled \$143.5 million.



In fiscal 2017, the Government of Canada approved funding under the New Building Canada Fund towards the purchase of two new minor class vessels, a major upgrade of our Langdale terminal, improvements at several other terminals and the purchase and refurbishment of a used vessel to be used to provide mid-coast service, including a new seasonal direct ferry service between Port Hardy and Bella Coola. In total, up to \$60 million in funding under the New Building Canada Fund has been approved.

Capital expenditures in the three and six month periods ended September 30, 2017, included the following:

(\$ millions)	September 30, 2017	
	3 months	6 months
New Salish Class vessels	0.8	54.4
Spirit Class mid-life upgrades	25.4	26.6
<i>Northern Sea Wolf</i>	12.7	12.7
Major overhauls and inspections	2.4	11.1
New Minor Class vessels	0.4	9.8
Customer service program	3.8	6.3
Various other projects	7.0	22.6
	52.5	143.5

New Salish Class vessels

In July 2014, we entered into contracts with Remontowa Shipbuilding S.A. of Gdansk, Poland to build three new Salish Class vessels. The contracts, with a total value of \$165 million, form the majority of the total project budget of \$206 million. In the three months ended September 30, 2017, \$0.8 million (\$54.4 million year-to-date) in capital expenditures was primarily related to the final payment for the third vessel. The new vessels are dual-fuel capable, designed to run primarily on liquefied natural gas (“LNG”) with marine diesel fuel as a backup. These vessels will set a new standard of efficiency with standardized bridges, engine rooms and life-saving equipment, moving us to a higher safety standard and improving interoperability.

On May 16, 2017, the *Salish Orca* replaced the 52-year old *Queen of Burnaby* and commenced regularly-scheduled service between Comox and Powell River. On June 21, 2017 and August 3, 2017, the *Salish Eagle* and the *Salish Raven*, respectively, commenced regularly-scheduled service in the Southern Gulf Islands. Introduction of these vessels enabled the retirement of the 53-year old *Queen of Nanaimo*. FortisBC has committed to provide us with up to \$6 million in incentive funding to help offset incremental capital costs associated with the Salish Class vessels.

Spirit Class mid-life upgrades

In March 2016, we awarded contracts totalling \$140 million to Remontowa Ship Repair Yard S.A. to conduct the mid-life upgrades, including conversion to dual-fuel, of our two largest vessels, the *Spirit of Vancouver Island* and the *Spirit of British Columbia*. On October 21, 2017, one of our two largest vessels, the *Spirit of British Columbia*, arrived at Remontowa Ship Repair Yard S.A., in Gdansk, Poland, for its mid-life upgrade. The *Spirit of British Columbia* is expected to return to service by the summer of 2018 and the mid-life upgrade of the *Spirit of Vancouver Island* is expected to be completed the following year. We expect the conversion of these vessels to result in substantial savings, as LNG costs considerably less than marine diesel. We also expect the conversion to result in significant environmental benefits, such as reducing carbon dioxide emissions from our vessels. FortisBC has committed to provide us with up to \$10 million in incentive funding to help offset incremental capital costs associated with the conversion of the Spirit Class vessels to utilize LNG.

Northern Sea Wolf

On April 7, 2017, we finalized an agreement to acquire a 75-metre used vessel to provide a new seasonal direct ferry service between Port Hardy and Bella Coola. Ownership transferred on August 30, 2017. In the three months ended September 30, 2017, \$12.7 million in capital expenditures consisted primarily of the payment to acquire the vessel. The vessel, which has been named *Northern Sea Wolf*, departed Greece for Canada on November 3, 2017. Once in Canada, the *Northern Sea Wolf* will undergo extensive upgrades in preparation for regular service on the mid-coast commencing in the summer of 2018.

Major overhauls and inspections

In the quarter ended September 30, 2017, we had capital expenditures of \$2.4 million (\$11.1 million year-to-date) in respect of major overhauls and inspections of components of hull, propulsion and generators for eight vessels that were completed or underway.

Minor Class Vessel Replacements

On April 13, 2017, we entered into design and build contracts with Damen Shipyard Group of Netherlands, totalling \$60 million for the construction of two minor class vessels. In the three months ended September 30, 2017, \$0.4 million (\$9.4 million year-to-date) in capital expenditures primarily consisted of the first installment payments made based on the contract. These vessels will each have a capacity of up to 300 passengers and approximately 47 vehicles. When these new vessels are placed into service, it will allow us to retire the 59-year old *North Island Princess* and the 53-year old *Howe Sound Queen*. We intend to deploy the first new vessel to provide service between Powell River and Texada Island and the second new vessel to provide service between Port McNeill, Alert Bay and Sointula.

Customer service program

In the quarter ended September 30, 2017, we spent \$3.8 million (\$6.3 million year-to-date) on our customer service program. The program, which includes the Fare Flexibility and Digital Experience Initiative, will replace our aged website, reservation systems and e-commerce platform and upgrade our point-of-sale. This program will give customers an opportunity to purchase travel in advance at discounted rates on select sailings on reservable routes and allow us to respond in a more timely fashion to changing business needs. Our customer service program will introduce improved transaction processing and online booking with more choices in fares. The main elements of this multi-year program will be implemented in stages over the next few years.

OUTLOOK

Financial

We expect positive net earnings in fiscal 2018, reflecting higher traffic levels and higher net retail revenues. Increases in discretionary traffic are primarily due to favourable economic conditions, strong tourism, favourable weather and the timing of Easter.

Fare increases on April 1, 2017 were limited to vehicle fares on three of our Major Routes and were mainly offset by a reduction in reservation fees. We continue to review the level of fuel rebates in light of the volatility of fuel costs.

We are considering future pricing promotions. These promotions give us the opportunity to test variable pricing and will provide information on traffic trends, customer responses and impacts to operations for the Fare Flexibility and Digital Experience Initiative. This initiative will change the way we price fares and will give customers an opportunity to purchase travel in advance at discounted rates, on select sailings on reservable routes. We expect this initiative to help shift traffic to sailings that typically run with low capacity utilization.

We expect an increase in total expenses in fiscal 2018, reflecting additional round trips provided, higher wage and benefit costs resulting from the implementation of the Collective Agreement and the introduction of new assets, higher vessel and terminal maintenance costs, and higher costs from growth in traffic. We continue to manage our costs prudently without compromising safe operations.

The new Provincial government announced initiatives that include allowing BC seniors to travel free during the week, reducing fares by 15% on some routes and freezing fares on three of the Major Routes while conducting an operational review of BC Ferries. We are working with the Province, within the regulatory framework, to accomplish these objectives.

Major Investments

Our 12-year capital plan, covering fiscal 2015 through 2026, consists of \$3 billion to replace 14 aged vessels, execute mid-life upgrades for the Spirit Class vessels as well as upgrades and modifications for other vessels, make significant improvements at our terminals, and renew our information technology infrastructure. In fiscal 2018, our capital spending is projected to be \$319 million and includes the first of two mid-life upgrades on the Spirit Class vessels, other ongoing vessel replacement projects and the acquisition and upgrade of a used vessel and modifications to minor terminals for the new seasonal direct ferry service between Port Hardy and Bella Coola beginning in the summer of 2018.

On April 7, 2017, we finalized an agreement to acquire a 75-metre used vessel with ownership transferring on August 30, 2017. The vessel, which has been named *Northern Sea Wolf*, departed Greece for Canada on November 3, 2017. In fiscal 2018, it will undergo major upgrades and mechanical modifications to be ready for service in the summer of 2018. While several smaller terminals will require modification, our major northern berths are already able to accommodate the new vessel. On April 5, 2017, the Province contributed an initial \$15 million towards the provision of this service, and on March 21, 2017, the Government of Canada approved funding of up to \$15.1 million under the New Building Canada Fund.

Summary

We continue to pursue strategies to provide a customer focused, affordable and sustainable ferry system by optimizing our service on routes, standardizing our vessels, optimizing our fuel consumption, and reducing our environmental impact. We also continue to look for ways to diversify our revenue sources, increase operational efficiencies, and leverage opportunities for federal infrastructure funding and provincial incentive funding to renew our fleet and terminals.

Ferry traffic levels are affected by a number of factors, such as the economy, weather, the value of the Canadian dollar, global economic change, tourism levels, disposable personal income, demographics, and population growth.

There is a fair amount of uncertainty in the market and mixed opinions regarding the impact the US administration will have on the Canadian economy. We remain confident that as long as the economy continues to grow and the Canadian dollar and oil prices continue at current levels, the fundamentals impacting our traffic will remain favourable, and we should continue to see traffic growth and positive earnings in the near-term.

FINANCIAL RISKS

Exposure to credit risk, liquidity risk and market risk arises in the normal course of our business. We manage market risk arising from the volatility in foreign currency, interest rate, and fuel price exposures in part through the use of derivative financial instruments including forward contracts, swaps and options. We do not utilize derivative financial instruments for trading or speculative purposes.

A discussion of financial risks can be found on pages 59 through 62 of our fiscal 2017 Management's Discussion & Analysis. Our risk profile is substantially unchanged during the six months ended September 30, 2017. Our 2017 Management's Discussion & Analysis is available at http://www.bcferries.com/investors/financial_reports.html on our investor webpage.

BUSINESS RISK MANAGEMENT

Understanding and managing operational risk is an important part of our business. We have processes in place throughout our company to manage risks that inevitably arise in the normal course of business. A discussion of enterprise wide risk management can be found on pages 63 through 70 of our fiscal 2017 Management's Discussion & Analysis. Our risk profile is substantially unchanged during the six months ended September 30, 2017. Our 2017 Management's Discussion & Analysis is available on our investor webpage at http://www.bcferries.com/investors/financial_reports.html.

As part of our risk management strategies, we have considered many items such as profitability levels, cash generating potential, cash utilization requirements including debt repayment schedules and future capital expenditures, and working capital requirements. We have taken measures to allow us to adapt to changes in the economic environment and ensure a viable, profitable future. We do not believe that material uncertainties exist in regards to our future as we believe our risk mitigation strategies are sufficient.

ACCOUNTING PRACTICES

Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and financial performance is based upon our consolidated financial statements, which have been prepared in accordance with IFRS.

Our significant accounting policies are contained in note 1 to our March 31, 2017 audited consolidated financial statements and our September 30, 2017 interim consolidated financial statements. Certain of these policies involve critical accounting estimates because they require us to make particularly subjective or complex judgments about matters that are inherently uncertain and because of the likelihood that materially different amounts could be reported under different conditions or using different assumptions. These judgments, estimates and assumptions are subject to change as new events occur, as more experience is acquired, as additional information is obtained and as the general operating environment changes.

Discussion of the most critical accounting policies and estimates that we have used in the preparation of our consolidated financial statements can be found on pages 71 and 72 of our fiscal 2017 Management's Discussion & Analysis. The following describes the changes to critical accounting policies we have used in the preparation of our consolidated financial statements for the three and six months ended September 30, 2017, or expect to use in the future.

Adoption of New Accounting Standards

No new accounting standards were adopted effective April 1, 2017.

Future Accounting Changes

The following is a discussion of accounting changes that will be effective for us in future accounting periods:

IFRS 15 *Revenue from Contracts with Customers* replaces IAS 18 *Revenue* and IAS 11 *Construction Contracts*, providing guidance on the amount and/or timing of recognition of revenue. IFRS 15 will be effective for us April 1, 2018. Earlier application is permitted. We are in the process of analyzing our revenues and assessing the financial reporting impact of the adoption of this standard. We are planning to apply IFRS 15 using the modified retrospective with cumulative effect method and are in the process of assessing the impact of the new standard on our consolidated financial statements.

IFRS 9 *Financial Instruments* (2014) introduces a new expected credit loss model for calculating impairment, and incorporates guidance on the classification and measurement of financial assets and the final general hedge accounting requirements originally published in IFRS 9 (2013). Mandatory adoption of IFRS 9 (2014) for us will be April 1, 2018. We adopted *IFRS 9 Financial Instruments* (2013) in fiscal 2015 and as such will only be impacted by the expected credit loss model when we adopt IFRS 9 (2014). This model applies to our trade receivables and long-term loan receivable. We have determined that we will need to establish an expected credit loss for our trade receivables. We do not expect the application of IFRS 9 to have a significant impact on our consolidated financial statements, other than additional disclosure, as we have an existing provision for impairment.

IFRS 16 *Leases* introduces a single lessee accounting model and requires a lessee to recognize assets and liabilities for all assets with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognize a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. This standard will be effective for us April 1, 2019. We are in the process of reviewing our leases and assessing the financial reporting impact of the adoption of this standard. We do not expect the application of IFRS 16 to have a significant impact on our consolidated financial statements.

The Effect of Rate Regulation

We are regulated by the Commissioner to ensure, among other things, that our tariffs are fair and reasonable. Under the terms of the Act, the tariffs we charge our customers over a performance term are subject to price caps set by the Commissioner. The Commissioner may, under certain circumstances, allow increases in price caps over the set levels. Certain decisions and orders of the Commissioner may give rise to regulatory assets or liabilities. Regulatory assets generally represent incurred costs that are probable of future recovery in tariffs or fuel surcharges. Regulatory liabilities represent obligations to customers which will be settled through future tariff reductions or fuel rebates.

We adopted IFRS with a transition date of April 1, 2011. At that time, IFRS did not provide any guidance with respect to accounting for rate-regulated activities.

In January 2014, the International Accounting Standards Board ("IASB") issued an interim standard, IFRS 14 *Regulatory Deferral Accounts*, which addresses accounting for rate-regulated activities. However, it does not apply to entities, like ours, that transitioned to IFRS prior to that date. As a result, we are not permitted to recognize in our financial statements the assets and liabilities that result from the regulated price cap setting process, such as our deferred fuel cost accounts. Under IFRS, rather than being charged to regulatory asset or liability accounts on our consolidated statements of financial position, fuel surcharges collected or rebates granted are included in revenue, and increases or decreases in fuel prices from those approved in price caps are included in operating expenses. We are regulated by the Commissioner and these items are treated as assets and liabilities for regulatory purposes. Reporting for rate-regulated activities provides additional information which we use to assess performance and to make operating decisions.

Regulatory assets and liabilities do not have standardized meaning within IFRS. Our regulatory assets and liabilities should be considered in addition to, but not as a substitute for, measures of financial performance in accordance with IFRS.

We continually assess whether our regulatory assets are probable of future recovery by considering such factors as applicable regulatory changes. These regulatory assets are considered supplemental disclosures and are detailed in note 15 to our September 30, 2017 unaudited interim consolidated financial statements.

If IFRS permitted us to report regulatory assets and liabilities in our financial statements, the effect on our net earnings for the three and six month periods ended September 30, 2017 and 2016 would be as follows:

(\$ millions)	Three months ended		Six months ended		
	September 30		September 30		
	2017	2016	2017	2016	
Net earnings	98.4	95.2	115.7	122.2	
Changes in net earnings:					
Regulatory asset or liability	Statement line item				
Deferred fuel costs (a)					
Fuel costs under set price	Operations expense	(3.7)	(0.8)	(6.3)	(4.0)
Fuel rebates	Fuel rebates	6.7	6.2	11.6	11.0
Payments from the Province	Ferry service fees	0.2	-	0.3	0.1
Increase in total net earnings	3.2	5.4	5.6	7.1	
Adjusted net earnings	<u>101.6</u>	<u>100.6</u>	<u>121.3</u>	<u>129.3</u>	

- (a) Deferred fuel costs: As prescribed by regulatory order, we defer differences between actual fuel costs and regulated fuel costs which were used to develop the regulated price caps. The difference between actual fuel costs (including fuel hedge gains and losses) and the regulated fuel costs (set price) is deferred for settlement in future tariffs. Also, as prescribed by regulatory order, we collect fuel surcharges or provide fuel rebates from time to time which are applied against deferred fuel cost account balances. We may also receive payments from the Province to be applied against deferred fuel cost account balances.

FORWARD LOOKING STATEMENTS

This Management's Discussion and Analysis contains certain "forward looking statements". These statements relate to future events or future performance and reflect management's expectations regarding our growth, results of operations, performance, business prospects and opportunities and industry performance and trends. They reflect management's current internal projections, expectations or beliefs and are based on information currently available to management. Some of the market conditions and factors that have been considered in formulating the assumptions upon which forward looking statements are based include traffic, the Canadian Dollar relative to the U.S. Dollar, fuel costs, construction costs, the state of the local economy, fluctuating financial markets, demographics, tax changes, and the requirements of the CFSC.

Forward looking statements included in this document include statements with respect to: economic conditions, traffic levels, fares, fuel prices, the new Provincial government initiatives, and fiscal 2018 net earnings; our short-term and long-range business plans, capital expenditure levels, and asset renewal programs for vessels and terminals; our customer service program, Fare Flexibility and Digital Experience Initiative, and pricing promotions; our Salish Class vessels, the *Northern Sea Wolf* and the seasonal direct ferry service between Port Hardy and Bella Coola, the minor class vessel replacements, the loan agreement with KFW IPEX-Bank GmbH, the agreements with FortisBC Energy Inc. regarding incentive funding, the New Building Canada Fund, and Spirit Class mid-life upgrades; total revenue and expense projections, and how our cash requirements will be met in the near term; and our expectations regarding the impacts of IFRS 9, IFRS 15, and IFRS 16 on our consolidated financial statements. In some cases, forward looking statements can be identified by terminology such as "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potential", "continue" or the negative of these terms or other comparable terminology. A number of factors could cause actual events or results to differ materially from the results discussed in the forward looking statements. In evaluating these statements, prospective investors should specifically consider various factors including, but not limited to, the risks and uncertainties associated with: vendor non-performance; capital market access; interest rate, foreign currency, fuel price, and traffic volume fluctuations; the implementation of major capital projects; security, safety, and environmental incidents; confidential or sensitive information breaches; changes in laws; vessel repair facility limitations; economic regulatory environment changes; tax changes; and First Nations claims.

Actual results may differ materially from any forward looking statement. Although management believes that the forward looking statements contained in this Management's Discussion and Analysis are based upon reasonable assumptions, investors cannot be assured that actual results will be consistent with these forward looking statements. These forward looking statements are made as of the date of this Management's Discussion and Analysis, and British Columbia Ferry Services Inc. assumes no obligation to update or revise them to reflect new events or circumstances except as may be required by applicable law.

NON-IFRS MEASURES

In addition to providing measures prepared in accordance with IFRS, we present certain financial measures that do not have any standardized meanings prescribed by IFRS and therefore are unlikely to be comparable to similar measures presented by other companies. These include, but are not limited to, net earnings adjusted for the effect of rate regulation and average tariff revenue per vehicle and per passenger. These supplemental financial measures are provided to assist readers in determining our ability to generate cash from operations and improve the comparability of our results from one period to another. We believe these measures are useful in assessing operating performance of our ongoing business on an overall basis.